



SEDIBELO RESOURCES LIMITED

NOTICE OF AN ANNUAL GENERAL MEETING OF MEMBERS

TO BE HELD ON 27 SEPTEMBER 2023

AND

MANAGEMENT INFORMATION CIRCULAR

15 August 2023



NOTICE OF AN ANNUAL GENERAL MEETING OF MEMBERS

NOTICE IS HEREBY GIVEN that an annual general meeting (the “**Meeting**”) of the members (“**Members**”) of Sedibelo Resources Limited (the “**Company**”) will be held at 23-25 Le Pollet, St Peter Port, Guernsey, GY1 1WQ on 27 September 2023 at 8:00 a.m. BST (UTC+1) for the following purposes, as more particularly described in the enclosed management information circular (the “**Information Circular**”):

1. to receive and adopt the audited consolidated annual financial statements of the Company for the year ended 31 December 2022, and the reports of the Company’s board of directors (the “**Board**”) and PricewaterhouseCoopers Inc. (“**PWC**”) thereon;
2. to elect to the Board the three (3) nominees for director named herein to hold office until the annual general meeting of members to be held in 2026;
3. to re-appoint PWC as the auditor of the Company for the year ended 31 December 2023 and to authorise the Board to fix PWC’s remuneration; and
4. to transact such other business as may properly be brought before the Meeting or any adjournment(s) thereof.

The accompanying form(s) of proxy or voting instruction form include detailed instructions on how to attend and vote at the Meeting.

Record Date

The Board has fixed 18 August 2023 as the record date (the “**Record Date**”) for determining Members of the Company who are entitled to receive notice of and to vote at the Meeting. Only Members of record of the Company on the Record Date are entitled to receive notice of the Meeting and to attend and vote at the Meeting. This notice of the Meeting (the “**Notice**”) is accompanied by the Information Circular and a form of proxy. The specific details of the matters to be put before the Meeting as identified above are set forth in the Information Circular accompanying and forming part of this Notice. This Notice and the Information Circular have been sent to each member of the Board, each Member of the Company entitled to receive notice of the Meeting and to the auditor of the Company.

Voting by Proxy

By virtue of Section 222 of the Companies (Guernsey) law 2008, you are entitled to appoint one or more proxies to attend and speak on your behalf at the Meeting, provided that the relevant persons are appointed to exercise the rights attached to shares of the Company held by you. If you want to appoint one or more proxies to attend the Meeting to represent you, please date, sign and return the enclosed form of proxy. Proxies to be used at the Meeting must be deposited with the Company, c/o Computershare Investor Services (Guernsey) Limited, The Pavilions, Bridgwater Road, Bristol BS99 6ZY; (email: #UKCSBRS.ExternalProxyQueries@computershare.co.uk), by no later than 8:00 a.m. (BST) on 25 September 2023, or, c/o Computershare Investor Services (Pty) Limited (South Africa), Rosebank Towers, 15 Biermann Avenue, Rosebank, 2196, South Africa, Private Bag X9000, Saxonworld, 2132; (email: Proxy@Computershare.co.za), to be received by no later than 8:00 a.m. (BST) on 25 September 2023, or if the Meeting is adjourned or postponed, not less than 48 hours prior to the start of such adjourned or postponed meeting. Late proxies may be accepted or rejected by the Chairman of the Meeting in his discretion, and the Chairman is under no obligation to accept or reject any particular late proxy.

Non-registered Members wishing to be represented by proxy at the Meeting or any adjournment thereof must have deposited their duly completed voting instruction form in accordance with the directions provided on their voting instruction form.

An Information Circular is attached to the present Notice. Members are reminded to review the Information Circular before voting.

**BY ORDER OF THE BOARD OF DIRECTORS OF
SEDIBELO RESOURCES LIMITED**

(signed) "*Arne Højriis Frandsen*"

Arne Højriis Frandsen
Chairman of the Board

A handwritten signature in black ink, appearing to be 'Arne Højriis Frandsen', written over a horizontal line.

15 August 2023

**INFORMATION CIRCULAR OF
SEDIBELO RESOURCES LIMITED
(the “Company”)**

MEETING DATE, RECORD DATE AND QUORUM

The annual general meeting (the “**Meeting**”) of the members of the Company (the “**Members**”) will be held at 23-25 Le Pollet, St Peter Port, Guernsey, GY1 1WQ on 27 September 2023 at 8:00 a.m. BST (UTC+1).

The Board of Directors of the Company (the “**Board**”) has fixed 18 August 2023 as the record date (the “**Record Date**”) for the purpose of determining which Members are entitled to receive the Notice and vote at the Meeting or any adjournment(s) thereof, either in person or by proxy. No person acquiring ordinary shares of the Company (“**Ordinary Shares**”) after that date shall, in respect of such Ordinary Shares, be entitled to receive the Notice and vote at the Meeting or any adjournment(s) thereof.

The articles of incorporation of the Company provide that a quorum is reached at a general meeting of the Company if two (2) or more Members are present (in person or by proxy) who are each entitled to vote and who hold in the aggregate 33⅓% or more of all voting rights applicable of the votes that may be cast at the Meeting are present in person or represented by proxy.

SOLICITATION OF PROXIES

This management information circular (the “Information Circular”) is provided in connection with the solicitation of proxies by and on behalf of the management of the Company for use at the Meeting of the Company to be held on 27 September 2023 at the time and place and for the purposes set forth in the attached Notice of Meeting (the “Notice”) and any adjournment(s) thereof.

In this Information Circular, unless otherwise indicated, all references to “\$” or “US\$” are to US dollars. All references to “C\$” are to Canadian dollars.

It is expected that the solicitation of proxies will be by mail primarily, but proxies may also be solicited personally by the members of the Board (the “**Directors**”) and management of the Company at nominal cost. The cost of solicitation by management will be borne directly by the Company, who will also bear the legal and printing costs associated with the preparation of this Information Circular. In accordance with National Instrument 54-101 – *Communication with Beneficial Owners of Securities of a Reporting Issuer* (“**NI 54-101**”), arrangements have been made with brokerage houses and other intermediaries, clearing agencies, custodians, nominees and fiduciaries to forward solicitation materials to the beneficial owners of Ordinary Shares held of record by such persons and the Company may reimburse such persons for reasonable fees and disbursements incurred by them in doing so. The costs thereof will be borne by the Company.

If you cannot attend the Meeting, complete and return the enclosed form of proxy in accordance with the instructions contained therein.

APPOINTMENT AND DEPOSIT OF PROXIES

Each of the persons named in the enclosed form of proxy (the “**Management Designees**”) is a Director and/or executive officer (“**Officer**”) of the Company. **A Member has the right to appoint as his or her proxy a person or company, who need not be a Member of the Company, other than those individuals whose names are printed on the accompanying form of proxy.** A Member who wishes to appoint some other person to represent him or her at the Meeting may do so either by inserting such other person’s name in the blank space provided in the form of proxy and signing the form of proxy, or by completing and signing another proper form of proxy. Securities represented by the proxy will be voted or withheld from voting in accordance with the instructions of the Member on any ballot that may be called for, and if the Member specifies a choice with respect to any matter to be acted upon, the securities will be voted accordingly. Completion and return of a form of proxy will not prevent a Member (if otherwise entitled to do so) from attending the Meeting and voting in person if he or she so wishes.

To appoint more than one proxy you may photocopy the form of proxy. Each person named in the enclosed form of proxy is a Director or Officer of the Company. To appoint a proxy other than the persons designated in the enclosed form of proxy, such right may be exercised by striking out the names of the persons designated in the form of proxy and by inserting in the blank space provided for that purpose the name of the desired person or by indicating the chosen proxy holder's name and the number of Ordinary Shares in relation to which they are authorised to act as your proxy (which, in aggregate, should not exceed the number Ordinary Shares held by you). Please also indicate if the proxy instruction is one of multiple instructions being given. All forms must be signed and should be returned together in the same envelope.

In the case of joint holders, where more than one of the joint holders purport to appoint a proxy, only the appointment submitted by the most senior holder will be accepted. Seniority is determined by the order in which the names of the joint holders appear in the Company's register of Members in respect of the joint holding (the first-named being the most senior).

A form of proxy will not be valid for the Meeting or any adjournment thereof unless it is completed and delivered to the Company, c/o Computershare Investor Services (Guernsey) Limited, The Pavilions, Bridgwater Road, Bristol BS99 6ZY; (email: #UKCSBRS.ExternalProxyQueries@computershare.co.uk), by no later than 8:00 a.m. (BST) on 25 September 2023, or, c/o Computershare Investor Services (Pty) Limited (South Africa), Rosebank Towers, 15 Biermann Avenue, Rosebank, 2196, South Africa Private Bag X9000, Saxonworld, 2132; (email: Proxy@Computershare.co.za), to be received by no later than 8:00 a.m. (BST) on 25 September 2023, before the Meeting or any adjournment(s) thereof. Late proxies may be accepted or rejected by the Chairman of the Meeting in his discretion, and the Chairman is under no obligation to accept or reject any particular late proxy.

A Member may revoke a proxy at any time by an instrument in writing executed by him or her or, if the Member is a corporation, under its corporate seal, or by an officer or attorney thereof duly authorised in writing, and by sending it to the same address where the form of proxy was sent and within the delays mentioned therein, or two business days preceding the date the Meeting resumes if it is adjourned, or by delivering it to the chairman of such Meeting on the day of the Meeting or any adjournment thereof.

To change your proxy instructions, simply submit a new form of proxy using the method set out above. Please note that the cut-off time for receipt of proxy appointments also applies in relation to amended instructions; any amended form of proxy received after the relevant cut-off time will be disregarded.

In the event that a form of proxy is returned without an indication as to how the proxy shall vote on the resolutions, the proxy will exercise his discretion as to whether, and if so how, he votes.

REVOCATION OF PROXIES

A Member who has given a proxy may revoke it at any time in so far as it has not been exercised. A proxy may be revoked, as to any matter on which a vote shall not already have been cast pursuant to the authority conferred by such proxy, by instrument in writing executed by the Member or by his or her attorney authorized in writing or, if the Member is a body corporate, by an officer or attorney thereof duly authorized, and deposited with the Company c/o Computershare Investor Services (Guernsey) Limited c/o The Pavilions, Bridgwater Road, Bristol BS99 6ZY (email: #UKCSBRS.ExternalProxyQueries@computershare.co.uk), by no later than 8:00 a.m. (BST) on 25 September 2023 or, c/o Computershare Investor Services (Pty) Limited (South Africa), Rosebank Towers, 15 Biermann Avenue, Rosebank, 2196, South Africa, Private Bag X9000, Saxonworld, 2132, (email: Proxy@Computershare.co.za), to be received by no later than 8:00 a.m. (BST) 25 September 2023 or with the Chairman of the Meeting on the day of the Meeting or any adjournment or postponement thereof, and upon either of such deposits the proxy is revoked. A proxy may also be revoked in any other manner permitted by law.

EXERCISE OF DISCRETION BY PROXIES

The persons designated in the form of proxy or voting instruction form will vote for, against or withhold from voting the Ordinary Shares represented by such form in accordance with the instructions of the Member as indicated on such form on any ballot that may be called for and, if the Member has specified a choice with respect to any matter to be

acted on, the Ordinary Shares will be voted for, against, or withheld from voting, accordingly. **In the absence of such instructions, Ordinary Shares represented by a proxy will be voted for, against, or withheld from voting, in the discretion of the persons designated in the proxy, which in the case of the Management Designees will be voted in favour of each of the resolutions to be put to the Meeting.**

In order to be adopted, each of the resolutions must be approved by greater than 50% of the votes cast at the Meeting by the Members in person or by proxy. Unless otherwise required by law or other provisions binding upon the Company, any other matter coming before the Meeting or any adjournment(s) thereof shall be decided by the majority of the votes duly cast in respect of the matter by Members entitled to vote thereon.

The form of proxy distributed with this Information Circular confers discretionary authority in respect of amendments to matters identified in the Notice and such other matters as may properly come before the Meeting or any adjournment(s) thereof. At the date of this Information Circular, the Directors and management of the Company are not aware that any such amendments or other matters are to be submitted to the Meeting.

INSTRUCTIONS FOR ATTENDING AND VOTING AT THE MEETING

Non-registered Members who have not appointed themselves may attend the Meeting, but will not have the ability to vote or ask questions. A summary of the information Members will need to attend and vote at the Meeting is provided below.

Voting at the Meeting

Each registered Member, and each Non-registered Member who has appointed itself or a third party proxyholder to represent him, her or them at the Meeting, will appear on a list of Members prepared by Computershare, the Company's registrar and transfer agent.

Non-Registered Members

Only registered Members or the persons they appoint as their proxies are permitted to vote at the Meeting. However, in many cases, Ordinary Shares owned by a person (a "**non-registered holder**") are registered either (a) in the name of an intermediary (an "**Intermediary**") that the non-registered holder deals with in respect of the Ordinary Shares (Intermediaries include, among others, banks, trust companies, securities dealers or brokers), or (b) in the name of a clearing agency of which the Intermediary is a participant.

The Company has distributed copies of this Information Circular and the accompanying Notice together with the form of proxy (collectively, the "**Meeting Materials**") to the clearing agencies and Intermediaries for onward distribution to non-registered holders of Ordinary Shares. If you are a non-registered holder, and the Company has sent you the Meeting Materials directly to you, your name and address and information about your holdings of securities have been obtained in accordance with applicable securities regulatory requirements from the Intermediary holding on your behalf.

Intermediaries are required to forward the Meeting Materials to non-registered holders. Very often, Intermediaries will use service companies to forward the Meeting Materials to non-registered holders. Generally, non-registered holders will either:

- (a) be given a form of proxy which has already been signed by the Intermediary (typically by a facsimile stamped signature), which is restricted as to the number and class of securities beneficially owned by the non-registered holder but which is not otherwise completed. Because the Intermediary has already signed the form of proxy, this form of proxy is not required to be signed by the non-registered holder when submitting the proxy. In this case, the non-registered holder who wishes to vote by proxy should otherwise properly complete the form of proxy and deliver it as specified; or
- (b) be given a form of proxy which is not signed by the Intermediary and which, when properly completed and signed by the non-registered holder and returned to the Intermediary or its service company, will constitute voting instructions which the Intermediary must follow.

In either case, the purpose of this procedure is to permit non-registered holders to direct the voting of the Ordinary Shares they beneficially own. Should a non-registered holder who receives either form of proxy wish to vote at the Meeting in person, the non-registered holder should strike out the persons named in the form of proxy and insert the non-registered holder's name in the blank space provided.

Non-registered holders should carefully follow the instructions of their Intermediary including those regarding when and where the form of proxy or voting instruction form is to be delivered.

A non-registered holder should contact his or her Intermediary and carefully follow the instructions provided by the Intermediary in order to revoke a voting instruction form (or a proxy).

Non-Registered Members on the South African Register

Members on the South African Register who have dematerialised their Ordinary Shares must NOT complete their proxy but must instead inform their central securities depository ("CSD") participant or broker of their intention to attend the Meeting and request their CSD participant or broker to issue them with the necessary authorisation to attend the Meeting in person or provide their CSD participant or broker with their voting instructions should they not wish to attend the Meeting in person. These instructions must be provided to the CSD participant or broker by the cut-off time and date advised by the CSD participant or broker for instructions of this nature. If your CSD participant or broker does not obtain instructions from you, they will be obliged to act in terms of the mandate furnished to them by you.

VOTING SHARES AND PRINCIPAL HOLDERS THEREOF

The authorised share capital of the Company consists of an unlimited number of Ordinary Shares without nominal or par value. As of the date hereof, there are 3,095,401,663 Ordinary Shares issued and outstanding. Each Ordinary Share confers upon its holder the right to one vote.

Holders of Ordinary Shares of record as of the Record Date are entitled to vote such Ordinary Shares at the Meeting on the basis of one vote for each Ordinary Share held.

To the knowledge of the Directors and Officers of the Company, as at the date of this Information Circular no person beneficially owned, directly or indirectly, or exercised control or direction over 10% or more of the voting rights attached to the outstanding Ordinary Shares of the Company except as stated below.

Shares Beneficially Owned		
Name of Member	Number and Class of Shares Owned	Percentage of Total Voting Rights⁽¹⁾
Bakgatla Ba Kgafela Tribe ⁽¹⁾	796,641,096 Ordinary Shares	25.7%
Industrial Development Corporation of South Africa (the "IDC")	487,397,167 Ordinary Shares	15.7%

Notes:

⁽¹⁾ The Bakgatla Ba Kgafela Tribe ("Bakgatla") is a universita personarum, being a traditional community and tribe established according to indigenous custom in South Africa.

Nomination Rights and Election of Directors

The following three agreements which are summarized below, grant certain securityholders of the Company the right to nominate directors.

Subscription Agreement

On or about 30 October 2012, the Company, certain of its subsidiaries, the Bakgatla, Pallinghurst Ivy Lane Capital S.à r.l., (“**Pallinghurst Ivy Lane**”) and Rustenburg Platinum Mines Limited (“**RPM**”), among others, entered into a subscription agreement (the “**Subscription Agreement**”), pursuant to which, *inter alia*, RPM was given the right to nominate for appointment, one director of the Board, subject to the approval of the Members of the Company by way of ordinary resolution. RPM has not exercised its right to nominate a director pursuant to the Subscription Agreement.

Bakgatla Relationship Agreement

On or about 30 October 2012, the Company, certain of its subsidiaries, the Bakgatla, Pallinghurst Ivy Lane, Bakgatla Pallinghurst JV Proprietary Limited, Lexshell 38 General Trading Proprietary Limited, Pallinghurst (Cayman) GP L.P. and Investec Bank Limited (“**Investec**”), entered into a relationship agreement (the “**Bakgatla Relationship Agreement**”) which primarily governs the relationship between certain significant shareholders, and such shareholders and the Company, in particular, the relationship between the Bakgatla and the Company. The Bakgatla Relationship Agreement shall endure indefinitely unless terminated by the parties thereto in writing and by mutual consent. Under the Bakgatla Relationship Agreement the Company warrants that, for so long as the Bakgatla holds not less than 25% of the Company’s entire issued share capital, the Bakgatla shall be entitled to nominate for appointment three directors to the Board, subject to the approval of the Members of the Company by way of ordinary resolution, provided that such persons identified by the Bakgatla for appointment are eligible for appointment under Guernsey law. The Bakgatla have not exercised their right to nominate directors pursuant to the Bakgatla Relationship Agreement. Following a listing of the Company’s share on a recognized stock exchange, for so long as the Bakgatla holds not less than 5% of the Company’s entire issued share capital, the Bakgatla shall be entitled to nominate one director for appointment to the Board.

IDC Relationship Agreement

On or about 7 March 2012, the IDC, Pallinghurst Ivy Lane, Pallinghurst Investor Consortium (Lux) S.a r.l., Ridgewood Investments (Mauritius) Pte Limited, Investec, Dutch Investments (Lux) S.a. r.l. and Pallinghurst Investment Consortium II (Lux) S.a r.l., (collectively, the “**Consortium Shareholders**”) entered into an agreement (“**IDC Relationship Agreement**”) in terms of which, *inter alia*, the Consortium Shareholders irrevocably and unconditionally undertake to vote in favor of the IDC’s nomination of a director for election to the Board at a meeting of the shareholders of the Company, where such director nomination is put forward to shareholders for a vote. The IDC shall only be able to nominate one nominee for election to the Board at any one time. The IDC Relationship Agreement shall remain in full force and effect until the earlier of: (i) the parties thereto agreeing to the termination of the IDC Relationship Agreement in writing; (ii) the IDC (together with its affiliates, as applicable) ceasing to beneficially hold 8.1% of the Company’s Ordinary Shares issued; or (iii) the Consortium Shareholders (together with their affiliates, as applicable) ceasing to beneficially hold 8.1% of the Company’s Ordinary Shares issued. At present, the only parties to the IDC Relationship Agreement which remain registered shareholders of the Company are the IDC, holding 15.7% of the Company’s Ordinary Shares issued, and Investec, holding 4.6% of the Company’s Ordinary Shares issued.

Pursuant to the IDC Relationship Agreement, IDC has elected to nominate Tshokolo Petrus Nchocho to the Board. If Mr. Nchocho is re-elected at the Meeting, his term will expire at the annual general meeting of members in 2026.

PARTICULARS OF MATTERS TO BE ACTED UPON AT THE MEETING

Receipt of Financial Statements

The audited consolidated financial statements for the fiscal year ended 31 December 2022 (the “**Financial Statements**”), the auditors’ report thereon and the report of the Board will be presented at the Meeting, and will be

mailed to those registered and beneficial shareholders of the Company who requested them. The Financial Statements are available under the Company's profile on SEDAR+ at www.sedarplus.ca and at www.sedibeloresources.com.

Election of Directors

At the adjournment of the Meeting, the term of the Class II directors is scheduled to expire and each of the Class II directors will automatically resign and members will be asked to re-elect each of the three (3) Class II directors to the Board. Under the Companies (Guernsey) Law, 2008 (as amended from time to time), the business and affairs of the Company are managed by, or are under the supervision of, the Board. The Board may exercise all powers (as are not required to be exercised by the Company in general meeting) and may take all actions necessary for managing, and directing and supervising the management of, the business and affairs of the Company. A director may be removed from office at any time, but only if a resolution of Members is approved by Members representing shares entitling the registered holder to exercise two thirds or more of the votes of Members entitled to vote in a general meeting. Each director of the Company will hold office for a term of three years and every director of the class whose term expires at the relevant annual general meeting shall automatically retire from office and may offer himself or herself for reappointment by the Members. The nominees for re-election as directors to the Board are Lumkile Mondi, Tshokolo Petrus Nchocho and Stephanie Anderson. **In the absence of instructions to the contrary, the person(s) designated by management of the Company in the enclosed form of proxy intend to vote FOR the election to the Board of the nominees.**

The following table sets forth the Company directors of each class effective as of the date hereof:

Class I ⁽¹⁾	Class II ⁽²⁾	Class III ⁽³⁾
Raphael Vermeir Michael Solomon Janet Blas	Lumkile Mondi Tshokolo Petrus Nchocho Stephanie Anderson	Arne H Frandsen Erich Clarke

Notes:

- (1) Term to expire at the annual general meeting of members to be held in 2025.
- (2) Class II directors will initially serve until the Meeting. If elected at the Meeting, their respective terms shall expire at the annual general meeting of members to be held in 2026.
- (3) Initial term to expire at the annual general meeting of members to be held in 2024.

The following table sets forth information about each director of the Company, including (i) his or her name and place of residence, (ii) the period during which each has served as a director, (iii) memberships on committees of the Board, and (iv) present principal occupation, business or employment. In the table, certain information, not being within the knowledge of the Company, has been furnished by the respective director individually.

Name and Place of Residence	Principal Occupation	Current Position with the Company	Director Since
Arne Højriis Frandsen ⁽²⁾⁽³⁾ Geneva, Switzerland	Managing Partner, Pallinghurst Group	Chairman	19 December 2008
Erich Clarke ⁽⁵⁾⁽⁶⁾ St. Peter Port, Guernsey	Chief Executive Officer, Sedibelo Resources Limited	Chief Executive Officer and Director	13 September 2017
Raphael Louis L. Vermeir ⁽²⁾⁽⁵⁾⁽⁶⁾ London, United Kingdom	Chief Executive Officer, GlenMeer Ltd.	Director	20 May 2020
Lumkile Patriarch Mondi ⁽¹⁾⁽²⁾⁽⁴⁾ Johannesburg, South Africa	Economist	Director	9 June 2021

Name and Place of Residence	Principal Occupation	Current Position with the Company	Director Since
Janet Blas ⁽¹⁾ London, United Kingdom	Chief Financial Officer of Bacanora Lithium plc.	Director	1 June 2022
Stephanie Anderson ⁽¹⁾⁽⁵⁾ Ontario, Canada	Director	Director	1 June 2022
Tshokolo Petrus Nchocho ⁽³⁾⁽⁴⁾ Midrand, South Africa	Chief Executive Officer of IDC	Director	1 June 2022
Michael Solomon ⁽⁴⁾⁽⁶⁾ Hohenort, South Africa	Mining Engineer, Director of companies	Director	1 June 2022

Notes:

- (1) Member of the Audit and Risk Committee
- (2) Member of the Remuneration Committee
- (3) Member of the Nominating and Corporate Governance Committee
- (4) Member of the Social, Ethics and Sustainability Committee
- (5) Member of the Health and Safety Committee
- (6) Member of the Technical and Projects Committee

As of the date hereof, no director of the Company beneficially owns, directly or indirectly, or exercises control or direction over Ordinary Shares.

Director Biographies

The following are brief profiles of the Company's directors, including a description of each individual's principal occupation within the past five years.

Arne Frandsen

Arne Frandsen has served as a director since 2008 and Chairman since 2018. Mr. Frandsen is the Co-Founder and Managing Partner of the Pallinghurst Group, founded in 2011. He is also currently the Chairman of the board of directors of Nouveau Monde Graphite and a member of the board of directors of Nemaska Lithium Inc. From 2005 to 2006, he served as the Chief Executive Officer at Incwala Resources. Mr. Frandsen has over ten years of investment banking experience having worked as an investment banker at Goldman Sachs from 1993 to 1997 and at J.P. Morgan from 1997 to 2005, providing strategic advice and structuring mergers and acquisitions as well as corporate finance transactions for clients in 30 different countries, raising in excess of US\$20 billion of capital. Mr. Frandsen holds degrees in Law from Tokai University in Tokyo, Japan and Stellenbosch University in South Africa and a Master of Laws from the University of Copenhagen in Denmark.

Erich Clarke

Erich Clarke is the Company's Chief Executive Officer and a director, which positions he has held since 2015 and 2017, respectively. Mr. Clarke is a chartered accountant who joined the Company in November 2014 as the Chief Financial Officer. Prior to joining the Company, Mr. Clarke worked at the Imperial / Eqstra group for 18 years, where he served as Chief Executive Officer of the Contract Mining and Plant Rental division and as the Chief Financial

Officer of Eqstra Holdings Limited. Mr. Clarke has 33 years of experience in general management, finance, audit and risk management. Mr. Clarke holds a Bachelor of Commerce degree in Accounting and Finance from the University of Port Elizabeth in South Africa.

Raphael Vermeir

Raphael Vermeir has served as a director since 2020. Mr. Vermeir is an independent extractive industry consultant. His area of expertise is in operational excellence, the elimination of fatalities and safety maturity. He is currently the Chairman of the IP week 2021, has been a board member of ENI SpA since May 2020 and a senior advisor to Anglo American Platinum Limited, Energy Intelligence, Africa Matters Limited and Strategia Worldwide. Mr. Vermeir previously worked as a self-employed consultant from 2015 to 2020. From 1979 to 2015, Mr. Vermeir served as the VP Government Affairs International and President Nigeria for ConocoPhillips. Mr. Vermeir holds a mechanical and electrical engineering degree from Ecole Polytechnique in Brussels, Belgium and a Master's degree in ocean engineering and management from Massachusetts Institute of Technology in Cambridge, Massachusetts.

Lumkile Mondl

Lumkile Mondl has served as a director since 2021. Dr. Mondl is a Senior Advisor to the Pallinghurst Partnership and a member of the Pallinghurst Group's Senior Advisory Panel. In addition, he serves as a director of a number of the Pallinghurst Group's investments and is a director of Gemfields Group Limited and a member of its audit committee. Mr. Mondl is also a lecturer at the University of the Witwatersrand, South Africa, which position he has held since 2015. For more than a decade, Dr. Mondl was the Chief Economist for Africa's leading development finance institution. Dr. Mondl has more than 30 years' experience as a chief economist, scholar and senior business executive. While his main focus has been on economics, he also has more than two decades of experience as an executive and non-executive director of natural resources companies, as well as renewable energy and infrastructure companies in Europe and Africa. He has specific expertise of ESG and the implementation of best standards of governance. Dr. Mondl has also served on the Economic Advisory Panel for two South African Presidents, providing input to the country's economic policy. He is a fellow of the African Leadership Initiative (an Aspen Institute Initiative). Dr. Mondl holds a BCom in Economics and Law and a BCom in Economics from University of the Witwatersrand, South Africa. He also earned a MA in Economics from Eastern Illinois University, Charleston, USA. Dr. Mondl was also awarded a PhD in Economics from University of the Witwatersrand.

Janet Blas

Janet Blas has served as a director since 2022. Ms. Blas is a certified public accountant who has held a number of senior financial roles, including her current role as Chief Financial Officer of Bacanora Lithium plc. Ms. Blas also currently serves on the board of directors of Cornish Lithium plc, a public limited company registered in England and Wales. Previously, Ms. Blas was the Chief Financial Officer and Executive Director of Gemfields plc (August 2013 – July 2017), where she played a key role in the formulation and implementation of group strategy, overseeing the financial activities and managing investor relations. Ms. Blas also held a number of senior positions with ENRC Plc (August 2007 – July 2013), including a key role on ENRC's initial public offering on the Main Market of the London Stock Exchange with the company joining the FTSE 100 index. Previously, Ms. Blas was part of the Audit and Assurance Services Team at Ernst & Young LLP in London and PWC in the Philippines (2002-2007).

Stephanie Anderson

Stephanie Anderson has served as a director since 2022. Ms. Anderson is a retired finance executive and strategic business partner with a broad range of financial, technical, marketing, market development and Arctic bulk shipping experience gained from over 30 years spent in the mining sector. After nearly a decade at Baffinland Iron Mines, most recently as Executive Vice President, Corporate Development, Stephanie retired from the company. She previously served as Chief Financial Officer from 2011 to 2017 and was part of the executive team that developed the Mary River iron ore project located at Nunavut Territory on north Baffin Island, Canada. Prior to joining Baffinland Iron Mines she held the position of Executive Vice President and Chief Financial Officer at Dundee Precious Metals Inc. a Canadian based international mining company engaged in the acquisition, exploration, and mining of precious metals. Ms. Anderson began her career as an exploration geologist with Inco Limited (now Vale) and over a 19-year period

rose to the position of Vice President & Treasurer, having previously served in a variety of technical, marketing and finance functions and roles that included Director (Global) Market Research, Assistant Comptroller, Financial Planning & Analysis and Assistant Treasurer, Corporate Finance. Ms. Anderson holds a BSc. Honors (Geology) from the University of New Brunswick and an MBA (Finance) from the University of Toronto.

Tshokolo Petrus (TP) Nchocho

Tshokolo Petrus (TP) Nchocho has served as a director since 2022. Mr. Nchocho has been the Chief Executive Officer of the IDC since January 2019. He has more than 25 years' experience in the economic development finance and banking arena. Prior to joining the IDC, he was Chief Executive Office of the Land and Agricultural Development Bank, a position he held from February 2015 until December 2018. Mr. Nchocho's career in economic development finance and banking spans more than 25 years having previously served as a Group Executive at the Development Bank of South Africa ("**DBSA**"), a portfolio which saw him manage the DBSA's infrastructure project finance debt and equity investments. His passion for socio-economic development has seen him serve on boards of some community-based organizations including the Youth Enterprise Society ("**YES**"), which is a non-governmental Organisation based in Harrismith, Free State. At YES, he volunteered Business Advisory services to young entrepreneurs. He also served on the board of Yeast Housing Company, an inner-city housing section 21 company operating in central Pretoria/Tshwane. Mr. Nchocho holds a BCom degree from the University of the North, a Master of Business Leadership (MBL) from UNISA School of Business, an MSc Finance (University of London), as well as an Advanced Management Program (AMP) from Harvard University.

Michael Solomon

Michael Solomon has served as a director since 2022. Professor Solomon is a mining engineer with 42 years' management and technical experience in the gold, platinum, diamond and coal sectors. Among other positions, Professor Solomon served as Senior Mining Engineer for SRK Consulting (South Africa) (Pty) Ltd., Principal Mining Engineer for Bateman Projects (Van Eck and Lurie) and Principal Mining Engineer and Director Mining for the Mineral Corporation. Professor Solomon was the founding Chief Executive of Wesizwe Platinum Limited, a main-board JSE-listed mining company that he took from early-stage exploration in 2004 to listing in 2005, and the onset of capital construction in 2011. Professor Solomon also has extensive experience drafting and advising on government policy in South Africa and internationally. He is a Fellow of the Southern African Institute of Mining and Metallurgy (SAIMM), where he has served as a Member of Council of the Institute for the last decade and for which he chairs the ESG Committee. He is also a member of the Agricultural Economists Association of South Africa (AEASA). Professor Solomon served as an Independent Non-Executive Director on the Board of ASX-listed Gold One as Chairman of the Audit and Risk Committee and also on the Health, Safety and Environment Committee. He recently served on the Board of the United Nations Global Compact in South Africa and is currently a Non-Executive Director of the Federation for a Sustainable Environment. Professor Solomon is an Adjunct Professor in the Department of Chemical Engineering at the University of Cape Town, where he specializes in the economic diversification and decarbonization of mines.

Director Independence

Each of Messrs. Frandsen, Vermeir, Mondl, Nchocho and Solomon and Mmes. Blas and Anderson, representing the majority of the Board, are considered to be "independent" within the meaning of Section 1.4 of National Instrument 52-110 – *Audit Committees* ("**NI 52-110**"). Mr. Clarke is not considered to be an independent director as he is the Chief Executive Officer of the Company.

The Company has also taken steps to ensure that adequate structures and processes are in place to permit its Board to function independently of management of the Company. The Company's independent directors hold regularly scheduled meetings and portions of regularly scheduled meetings at which the non-independent director and members of management are not present.

Other Public Company Directorships Held

The following table sets forth the directors of the Company who currently hold directorships with other reporting issuers:

Name of Director	Name of Reporting Issuer	Name of Trading Market
Arne Frandsen	Nouveau Monde Graphite Inc.	TSX-V, NYSE
Stephanie Anderson	Nouveau Monde Graphite Inc.	TSX-V, NYSE
Raphael Vermeir	Eni S.p.A	Milan Stock Exchange
Janet Blas	Cornish Lithium plc	N/A
Lumkile Mondli	Gemfields Group Limited	Johannesburg Stock Exchange; London AIM Stock Exchange

Cease Trade Orders

To the knowledge of the Corporation, except as disclosed below, no director or executive officer of the Company is, as at the date hereof, or has been, within 10 years before the date hereof, a director, chief financial officer or chief executive officer of any company (including the Company) that:

- (a) was subject to a cease trade or similar order or an order that denied the relevant company access to any exemption under securities legislation, in each case that was in effect for a period of more than 30 consecutive days (any such order, an “**Order**”) that was issued while that person was acting in that capacity; or
- (b) was subject to an Order that was issued after that person ceased to act in such capacity and which Order resulted from an event that occurred while that person was acting in that capacity.

The Company was subject to the following four cease trade orders (the “**Cease Trade Orders**”), which Cease Trade Orders were revoked on 27 June 2022:

1. a cease trade order issued by the Ontario Securities Commission on 21 May 2014 for the Company’s failure to file (i) audited annual financial statements for the year ended 31 December 2013, (ii) management’s discussion and analysis relating to the audited annual financial statements for the year ended 31 December 2013, and (iii) certification of the foregoing filings as required by National Instrument 52-109 - *Certification of Disclosure in Issuers’ Annual and Interim Filings*(“**NI 52-109**”);
2. a cease trade order issued by the British Columbia Securities Commission on 9 May 2014, as varied on 2 July 2014, for the Company’s failure to file: (i) a comparative financial statement for its financial year ended 31 December 2013; and (ii) a Form 51-102F1 management’s discussion and analysis for the period ended 31 December 2013;
3. a cease trade order issued by the Alberta Securities Commission on 18 September 2014 for the Company’s failure to file (i) unaudited financial statements for the interim period ended 30 June 2014, (ii) management’s discussion and analysis for the interim period ended 30 June 2014, and (ii) certification of the foregoing filings as required by NI 52-109; and
4. a cease trade order issued by the Manitoba Securities Commission on 22 May 2014, as varied on 9 December 2015, for the Company’s failure to file (i) audited annual financial statements for the

year ended 31 December 2013, and (ii) management's discussion and analysis for the year ended 31 December 2013.

Arne Frandsen, having been appointed as a director in 2008, was a director of the Company when the Cease Trade Orders were issued against the Company.

Bankruptcies

No director or executive officer of the Company, and to the best of its knowledge, no Member holding a sufficient number of securities of the Company to affect materially the control of the Company:

(a) is, as at the date hereof, or has been within the 10 years before the date hereof, a director or executive officer of any company (including the Company) that, while that person was acting in that capacity, or within a year of that person ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency or was subject to or instituted any proceedings, arrangement or compromise with creditors or had a receiver, receiver manager or trustee appointed to hold its assets; or

(b) has, within the 10 years before the date hereof, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold the assets of the director, executive officer or shareholder.

Penalties or Sanctions

No director or executive officer of the Company, and to the best of its knowledge, no Member holding a sufficient number of securities of the Company to affect materially the control of the Company, has been subject to:

(a) any penalties or sanctions imposed by a court relating to securities legislation or by a securities regulatory authority or has entered into a settlement agreement with a securities regulatory authority; or

(b) any other penalties or sanctions imposed by a court or regulatory body that would likely be considered important to a reasonable investor in making an investment decision.

The information contained in this document as to ownership of securities of the Company, corporate cease trade orders, bankruptcies, penalties or sanctions, and existing or potential conflicts of interest, not being within the knowledge of the Company, has been provided by each director and executive officer of the Company individually.

Re-appointment of Independent Auditors

PricewaterhouseCoopers Inc. ("PWC") is the current auditor of the Company. At the Meeting, Members will be asked to re-appoint PWC as auditors of the Company to hold office until the next annual meeting of Members or until a successor is appointed, and to authorize the Board to fix the auditors' remuneration. Information about the fees previously paid to the auditor may be found in *Audit Committee Disclosure Required by National Instrument 52-110 – Audit Fees* herein. The Audit and Risk Committee has recommended to the Board, and the Board has approved, the nomination of PWC for such appointment. The Board recommends that Members vote FOR the re-appointment of PWC as auditors of the Company to hold office until the next annual meeting of Members or until a successor is appointed, and the authorization of the Board to fix the remuneration of the auditors. **In the absence of a contrary instruction, the person(s) designated by management of the Company in the enclosed form of proxy intend to vote FOR the re-appointment of PWC as auditors of the Company to hold office until the next annual meeting of Members or until a successor is appointed, and the authorization of the Board to fix the remuneration of the auditors.**

OTHER AGENDA ITEMS

The Company's management is unaware of any change regarding the items listed in this Information Circular or of any other item that could be submitted to the Meeting, apart from those mentioned in this Information Circular. However, if changes concerning the items on the agenda mentioned in this Information Circular, or other items, are submitted to the Meeting in valid form, the attached proxy form confers discretionary power upon the persons named therein to vote, using their best judgment, on the related changes or on other items.

STATEMENT OF CORPORATE GOVERNANCE PRACTICES

The Board and senior management of the Company consider good corporate governance to be central to the effective and efficient operation of the Company.

National Instrument 58-101 - *Disclosure of Corporate Governance Practices* requires the Company to disclose its corporate governance practices by providing the disclosure required by Form 58-101F2, which disclosure is set out below. National Policy 58-201 - *Corporate Governance Guidelines* establishes corporate governance guidelines which apply to all public companies. The Company has reviewed its own corporate governance practices in light of these guidelines. In certain cases, the Company's practices comply with the guidelines, however, the Board considers that some of the guidelines are not suitable for the Company and therefore these guidelines have not been fully adopted.

Orientation and Continuing Education

The Company's Nominating and Corporate Governance Committee oversees the orientation for new board members and helps familiarize them with the Company and its business (including the Company's organizational structure; strategic plans; significant financial, accounting and risk issues; compliance programs and policies; management; and the external auditors), the role of the board and its committees and the contribution that an individual director is expected to make to the board, its committees (as applicable) and the Company.

In addition, the Nominating and Corporate Governance Committee is charged with recommending to the Board (and coordinating the development of) continuing education activities or programs for directors, from time to time as appropriate, that shall, among other things, assist directors in maintaining and enhancing their skills and abilities as directors, and assist directors in ensuring that their knowledge and understanding of the Company and its business remains current.

Ethical Business Conduct

The Company has a written ethics policy, a code of conduct, an anti-bribery and corruption policy, a safe reporting policy and has taken other steps to promote a culture of ethical business conduct and is committed to operating its business and engaging with its community in line with industry best-practice environmental, social and governance principles. The Company's plans in this respect are to: (1) align the Company's business with United Nations Sustainable Development Goals; (2) prepare its annual financial reports in accordance with the Global Reporting Initiative Standards, which assist companies in communicating and disclosing their impacts on inter alia environmental issues, human rights and corruption; (3) register to participate in voluntary disclosure programs, such as the Church of England Tailings Disclosure Programme; (4) strengthen its environmental management at its operations to comply with the International Finance Corporation Performance Standards on Environmental and Social Sustainability; and (5) procure a dedicated supply of renewable energy for its operations.

In addition, the Social, Ethics and Sustainability Committee is charged with overseeing the Company's compliance with applicable rules, laws and regulatory requirements, as well as best practice recommendations, in respect of social and ethical management. See "*Other Board Committees*".

Nomination of Directors

The Nominating and Corporate Governance Committee is responsible for identifying potential nominees to the Board (subject to certain contractual rights of nomination in favour of certain Members), reviewing their qualifications and

experience, determining their independence as required under all applicable corporate and securities laws, and recommending to the Board the nominees for consideration by, and presentation to, the Members at the Company's next annual meeting. In making its recommendations, the Nominating and Corporate Governance Committee considers the competencies and skills that the board considers necessary for the board as a whole to possess, the competencies and skills that the board considers each existing director to possess, as well as the competencies and skills each new nominee will bring to the boardroom. The Nominating and Corporate Governance Committee also considers the amount of time and resources that nominees have available to fulfill their duties as Board members or committee members, as applicable, as well as the contractual rights of nomination in favour of certain Members.

Compensation

The Remuneration Committee is responsible for reviewing and approving the compensation of the directors, the Chief Executive Officer and other officers of the Company appointed by the Board and for reviewing and approving the compensation policies, plans and programs for the Company's directors, executive officers and other senior management, as well as the Company's overall compensation plans and structure. The Remuneration Committee reviews the various components of the Company's executive compensation both individually and in total to seek alignment with the Company's compensation program objectives. The Remuneration Committee then makes recommendations on all director and executive pay, short-term incentives and long-term incentive to the board for approval.

Assessments

The Nominating and Corporate Governance Committee evaluates the effectiveness of the Board, the Board committees and individual directors, with a view to ensuring that they are fulfilling their respective responsibilities and duties and working effectively together as a unit.

Other Board Committees

The Board has established the following committees: (1) an Audit and Risk Committee; (2) a Remuneration Committee (3) a Nominating and Corporate Governance Committee; (4) a Social, Ethics and Sustainability Committee; (5) a Health and Safety Committee; and (6) a Technical and Projects Committee. The composition and responsibilities of each of these committees is summarized below. The Board is also empowered to form ad-hoc board committees to deal with specific circumstances that may arise. The function of the Audit and Risk Committee is described in detail under "*Audit Committee Disclosure Required by National Instrument 52-110*" below.

Remuneration Committee

The Remuneration Committee consists entirely of independent directors including, Arne Frandsen (Chair), Lumkile Mondli and Raphael Vermeir. The duties of the Remuneration Committee include, but are not limited to:

- assisting the Board in discharging its oversight responsibilities relating to all compensation, including annual base salary, annual incentive compensation, long-term incentive compensation, employment, severance pay and ongoing perquisites or special benefit items and equity compensation of the Company's executives, including the chief executive officer, as well as retention strategies, design and application of material compensation programmes, and share ownership guidelines; and
- overseeing matters relating to the development of human resources with the main objective of creating a competitive human resource for the Company.

Nominating and Corporate Governance Committee

The Nominating and Corporate Governance Committee consists of Arne Frandsen (Chair) and Tshokolo Petrus Nchocho. The duties of the Nominating and Corporate Governance Committee include, but are not limited to:

- identifying individuals qualified to become directors, consistent with the criteria approved by the Board from time to time, and selecting, or recommending that the Board select, the director nominees for the

next annual meeting of shareholders or to fill vacancies or newly created directorships that may occur between such meetings;

- developing and recommending to the Board a set of corporate governance principles applicable to the Company;
- overseeing the evaluation of the Board and management;
- recommending members of the Board to serve on committees of the Board and evaluating the operations and performance of such committees;
- overseeing the Company's significant environmental, social, corporate governance and sustainability practices, policies and activities; and
- otherwise taking a leadership role in shaping the corporate governance of the Company.

Social, Ethics and Sustainability Committee

The Social, Ethics and Sustainability Committee consists of Lumkile Mondli (Chair), Michael Solomon and Tshokolo Petrus Nchocho. The purpose of the Social, Ethics and Sustainability Committee is to ensure that the Company complies with applicable rules, laws and regulatory requirements, as well as best practice recommendations, in respect of social and ethical management. The duties of the Social, Ethics and Sustainability Committee include, but are not limited to:

- monitoring and guiding the Company's activities, having regard to any relevant legislation, other legal requirements or prevailing codes of best practice, with regard to matters relating to, among other matters; social and economic development; promotion of equality and inclusivity; the environmental impact of the Company's activities; preventing corruption and promoting ethical culture; labor and employment; and consumer relationships, including advertising, public relations and compliance with consumer protection laws;
- reviewing and receiving from management updates with respect to environmental, social and governance ("ESG") and sustainability strategy, initiatives, policies, and practices;
- overseeing ESG reporting; and
- drawing matters within its mandate to the attention of the Board as occasion requires.

Health and Safety Committee

The Health and Safety Committee consists of Raphael Vermeir (Chair), Stephanie Anderson and Erich Clarke. The purpose of the Health and Safety Committee is to assist the Board to monitor the effectiveness of the Company's health and safety management systems and to guide the Board in decision-making from a health and safety perspective. The duties of the Health and Safety Committee include, but are not limited to:

- overseeing and monitoring on behalf of the Board, on an ongoing basis, how the consequences of the Company's activities and outputs affect its status as a responsible corporate citizen. This oversight and monitoring is performed against measures and targets that have been established with management in areas of workplace health and safety and society, including public health and safety;
- evaluating the Company's record of compliance with relevant rules, laws, regulations and external standards, and report any conclusions and/or proposed responses with respect to that performance to the Board; and
- evaluating the adequacy and timeliness of investigations into any incidents;
- recommending to the Board policies and guidelines for matters relating to safe production strategy and initiatives; and
- reviewing reports on the policies and performance in relation to the management of health and safe production.

Technical and Projects Committee

The Technical and Projects Committee consists of Michael Solomon (Chair), Raphael Vermeir and Erich Clarke. The purpose of the Technical and Projects Committee is to oversee the development and production of the Company's projects. The duties of the Technical and Projects Committee include, but are not limited to, overseeing and guiding the management team with respect to capital and operating cost estimates, plans, financial models, project construction strategies, operational performance and technical review of potential and existing projects.

AUDIT COMMITTEE DISCLOSURE REQUIRED BY NATIONAL INSTRUMENT 52-110

NI 52-110 requires the Company to disclose annually certain information concerning the constitution of its Audit and Risk Committee and its relationship with its independent auditor, as set forth below.

Audit and Risk Committee

The Audit and Risk Committee assists the Company's Board in overseeing its accounting and financial reporting processes and the audits of its financial statements. In addition, the Audit and Risk Committee is directly responsible for the appointment, compensation, retention and oversight of the work of the Company's independent registered public accounting firm. The full text of the charter of the Company's Audit and Risk Committee is attached hereto as Appendix "A".

Composition of the Audit and Risk Committee

The Audit and Risk Committee of the Company is comprised of the following members of the Board:

Name	Corporate Position	Independent	Financial Literacy
Janet Blas	Director	Yes	Yes
Lumkile Mondli	Director	Yes	Yes
Stephanie Anderson	Director	Yes	Yes

The following table describes the education and experience of each Audit and Risk Committee member that is relevant to the performance of his responsibilities as an Audit and Risk Committee member:

Name of Member	Relevant Experience and Qualifications
Janet Blas	Ms. Blas is a certified public accountant who has held a number of senior financial roles, including her current role as Chief Financial Officer of Bacanora Lithium plc. Ms. Blas also currently serves on the board of directors of Cornish Lithium plc, a public limited company registered in England and Wales. Previously, Ms. Blas was the Chief Financial Officer and Executive Director of Gemfields plc (August 2013 – July 2017), where she played a key role in the formulation and implementation of group strategy, overseeing the financial activities and managing investor relations. Ms. Blas also held a number of senior positions with ENRC Plc (August 2007- July 2013), including a key role on ENRC's initial public offering on the Main Market of the London Stock Exchange with the company joining the FTSE 100 index. Previously, Ms. Blas was part of the Audit and Assurance

Name of Member	Relevant Experience and Qualifications
Lumkile Mondl	<p>Dr. Mondl is a Senior Advisor to the Pallinghurst Partnership and a member of the Pallinghurst Group’s Senior Advisory Panel. In addition, he serves as a director of a number of the Pallinghurst Group’s investments and is a Director and a member of the Audit Committee of Gemfields Group Limited, a company listed on the Johannesburg Stock Exchange. As a result of his roles with the Pallinghurst Group and his membership on the Audit Committee of Gemfields Group Limited, Mr. Mondl has extensive experience reviewing and analyzing financial statements and audits and understanding and applying accounting principles applicable thereto. For more than a decade, Dr. Mondl was the Chief Economist for Africa’s leading development finance institution. Dr. Mondl has more than 30 years or experience as a chief economist, scholar and senior business executive. Dr. Mondl holds a BCom in Economics and Law and a BCom in Economics from University of the Witwatersrand, South Africa. He also earned a MA in Economics from Eastern Illinois University, Charleston, USA. Dr. Mondl was also awarded a PhD in Economics from University of the Witwatersrand.</p>
Stephanie Anderson	<p>Ms. Anderson is a finance executive and strategic business partner with a broad range of financial, technical, marketing, market development and Arctic bulk shipping experience gained from over 30 years spent in the mining sector. After nearly a decade at Baffinland Iron Mines, most recently as Executive Vice President, Corporate Development, Stephanie retired from the company. She previously served as Chief Financial Officer from 2011 to 2017 and was part of the executive team that developed the Mary River iron ore project located at Nunavut Territory on north Baffin Island, Canada. Prior to joining Baffinland Iron Mines she held the position of Executive Vice President and Chief Financial Officer at Dundee Precious Metals Inc. a Canadian based international mining company engaged in the acquisition, exploration, and mining of precious metals. Ms. Anderson began her career as an exploration geologist with Inco Limited (now Vale) and over a 19-year period rose to the position of Vice President & Treasurer, having previously served in a variety of technical, marketing and finance functions and roles that included Director (Global) Market Research, Assistant Comptroller, Financial Planning & Analysis and Assistant Treasurer, Corporate Finance. Ms. Anderson holds a BSc. Honors (Geology) from the University of New Brunswick and an MBA (Finance) from the University of Toronto.</p>

Audit and Risk Committee Oversight

Since the commencement of the Company’s most recently completed financial year, there has not been a recommendation of the Audit and Risk Committee to nominate or compensate an external auditor which was not adopted by the Board.

Reliance on Certain Exemptions

As the Company is a “venture issuer” (as such term is defined in NI 52-110), the Company is relying on the exemption in Section 6.1 of NI 52-110 from the Audit Committee composition requirements of Part 3 and the reporting obligations of Part 5 of NI 52-110.

Pre-Approval Policies and Procedures

In the event the Company wishes to retain the services of the Company’s external auditors for any non-audit services, prior approval of the Audit and Risk Committee must be obtained.

Audit Fees

The following table provides details in respect of audit, audit related, tax and other fees billed to the Company by the external auditors for professional services:

Year Ended	Audit Fees ¹	Audit-Related Fees ²	Tax Fees ³	All Other Fees ⁴
31 December 2022	US\$762,885	None	US\$4,875	None
31 December 2021	US\$693,920	None	US\$5,380	None

Notes:

- (1) The aggregate fees billed by the Company's auditor for audit fees.
- (2) The aggregate fees billed for assurance and related services by the Company's auditor that are reasonably related to the performance of the audit or review of the Company's financial statements and are not disclosed in the 'Audit Fees' column.
- (3) The aggregate fees billed for professional services rendered by the Company's auditor for tax compliance, tax advice and tax planning. These services include the filing of the Company's annual tax returns.
- (4) The aggregate fees billed for professional services other than those listed in the other three columns

REPORT ON EXECUTIVE COMPENSATION

Executive Compensation

Unless otherwise noted, the following information is for the Company's last completed financial year (which is the year ended 31 December 2022).

Named Executive Officers

Securities legislation requires the disclosure of the compensation received by each Named Executive Officer of the Company. "Named Executive Officer" is defined in Form 51-102F6V – *Statement of Executive Compensation – Venture Issuers* to mean: (i) the CEO; (ii) the CFO; (iii) the most highly compensated executive officer of the Company, including any of its subsidiaries, other than the CEO and CFO, at the end of the most recently completed financial year whose total compensation was, individually more than \$150,000 for that financial year; and (iv) each individual who would be a "Named Executive Officer" under paragraph (iii) but for the fact that the individual was neither an executive officer of the Company or its subsidiaries, nor acting in similar capacity, at the end of the most recently completed financial year.

As of the date of this Statement of Executive Compensation, the Company has the following Named Executive Officers (collectively, the "Named Executive Officers" or "NEOs"):

- Erich Clarke, Chief Executive Officer;
- Elmarie Maritz, Chief Financial Officer; and
- Casper Badenhorst, Chief Operating Officer.

Compensation Discussion and Analysis

Philosophy

In determining the compensation to be paid or awarded to its executives, the Board seeks to encourage the advancement of the Company's projects, with a view to enhancing value among the Members of the Company.

The Company's Remuneration Committee (the "**Remuneration Committee**") is responsible for reviewing and approving the compensation of the directors, the Chief Executive Officer and other officers of the Company appointed by the Board and for reviewing and approving the compensation policies, plans and programs for the Company's directors, executive officers and other senior management, as well as the Company's overall compensation plans and structure. The Remuneration Committee reviews the various components of the Company's execution compensation both individually and in total to seek alignment with the Company's compensation program objectives. The Remuneration Committee then makes recommendations on all director and executive pay, short-term incentives and long-term incentive to the board for approval.

To achieve its compensation objectives, the Company believes it is critical to create and maintain a compensation program that attracts and retains committed, highly qualified personnel by providing appropriate rewards and incentives that align the interest of its executives with those of its Members.

The Company's executive compensation program consists of a combination of the following three components: (i) base salary; (ii) discretionary cash bonus payments for superior performance, and; (iii) long-term incentives in the form of participation in the form of the 2021 Plan (as defined below). In making its compensation determinations, the Company will seek to meet the following objectives:

- (a) to attract the most qualified and experienced executives available, to create and sustain the Company's continued success within the context of compensation paid by other companies of comparable size engaged in a similar business in appropriate regions;
- (b) to retain and motivate qualified, experienced and talented executives to provide short-term and long-term financial incentives with the goal of increasing the Company's performance;
- (c) to ensure compensation appropriately reflects the responsibilities assumed by the officer;
- (d) to align the interests of the NEOs with the interests of Members; and
- (e) to reward performance from the Company's key personnel.

The Company uses traditional performance standards, such as corporate profitability, to evaluate the performance of its executive officers.

Base Salary

The base salary for each NEO is established by the Board, on the recommendation of the Remuneration Committee, based upon the position held by such executive, competitive market conditions, such executive's related responsibilities, experience and the NEO's skill base, the functions performed by such executive and the salary ranges for similar positions in comparable companies. Individual and corporate performance will also be taken into account in determining base salary levels for executives.

Cash Bonuses

Cash bonuses are normally paid on the basis of timely achievement of specific pre-agreed milestones. Milestones are selected based upon consideration of its impact on Member value creation and the ability of the Company to achieve the milestone during a specific interval. The amount of bonus compensation will be determined based upon achievement of the milestone, its importance to the Company's near and long term goals at the time such bonus is

being considered, the bonus compensation awarded to similarly situated executives in similarly situated mining companies or any other factors the Board and Remuneration Committee may consider appropriate at the time such performance-based bonuses are decided upon. The quantity of bonus will normally be a percentage of base salary not to exceed 100%. However, in exceptional circumstances, the quantity of bonus paid may be connected to the Member value creation embodied in the pre-agreed milestones.

Units

Share-based payment Units (as defined below), which were issuable pursuant to the 2021 Plan, were a key compensation element for the Company in 2022. Units are an important component of aligning the objectives of the Company’s executive officers with those of its Members, while encouraging them to remain associated with the Company. For additional information regarding the 2021 Plan, please see “*Description of Cash Settled Incentive Plans – Long-term incentive plan*” below.

Compensation Risks

The Board and Remuneration Committee have not proceeded with a formal evaluation of the implications of the risks associated with the Company’s compensation policies and practices. Risk management is a consideration of the Board and Remuneration Committee when implementing its compensation program, and neither the Board nor the Remuneration Committee believe that the Company’s compensation program results in unnecessary or inappropriate risk taking including risks that are likely to have a material adverse effect on the Company.

The Company has not established a policy on whether or not an NEO or director is permitted to purchase financial instruments, including for greater certainty, prepaid variable forward contracts, equity swaps, collars or units of exchange funds that are designed to hedge or offset a decrease in market value of equity securities granted as compensation or held, directly or indirectly, by the NEO or director.

Compensation, Excluding Options and Compensation Securities

The following table sets out the compensation, excluding options and compensation securities, paid to the individuals who were NEOs or directors during the year ended 31 December 2022.

Chief officers (being the CEO, CFO and COO) are remunerated in South Africa Rand, except for a portion of the CEO, CFO and COO salaries and bonuses that were paid in US Dollars. Directors are remunerated for their services as a director in US Dollars.

For reporting purposes and in the table below, amounts paid in South African Rand are translated to US Dollars using the average USD/ZAR exchange rate for the 12-month periods ending 31 December 2022 and 2021, as applicable.

Table of Compensation Excluding Options and Compensation Securities								
Name and Principal Position	Year	Salary, consulting fee, retainer or commission (\$)	Bonus (\$)	Committee or meeting fees (\$)		Value of perquisites (\$)	Value of all other compensation (\$)	Total Compensation (\$)
Erich Clarke , Chief Executive Officer and Executive Director ¹	2022	475,958	275,123	Nil	Nil	Nil	261,480	1,012,561
	2021	391,000	168,000	Nil	Nil	Nil	25,000	584,000
Elmarie Maritz , Chief Financial Officer	2022	275,798	132,426	Nil	Nil	Nil	34,253	442,477
	2021	233,000	70,000	Nil	Nil	Nil	15,000	318,000

Table of Compensation Excluding Options and Compensation Securities								
Name and Principal Position	Year	Salary, consulting fee, retainer or commission (\$)	Bonus (\$)	Committee or meeting fees (\$)		Value of perquisites (\$)	Value of all other compensation (\$)	Total Compensation (\$)
Casper Badenhorst, Chief Operating Officer	2022	362,575	170,261	Nil	Nil	Nil	38,736	571,573
	2021	345,000	118,000	Nil	Nil	Nil	23,000	486,000
Arne Frandsen, Non-executive Director	2022	153,333	Nil	17,500	Nil	Nil	Nil	170,833
	2021	88,000	Nil	1,375	Nil	Nil	Nil	89,375
Raphael Vermeir, Non-executive Director	2022	81,250	Nil	18,021	Nil	Nil	Nil	99,271
	2021	54,940	Nil	7,095	Nil	Nil	Nil	62,035
Lumkile Mondli, Non-executive Director ²	2022	81,250	Nil	25,625	Nil	Nil	Nil	106,875
	2021	30,708	Nil	3,071	Nil	Nil	Nil	33,779
Tshokolo Petrus Nchocho, Non-executive Director ³	2022	58,333	Nil	11,667	Nil	Nil	Nil	70,000
Michael Solomon, Non-executive Director ⁴	2022	58,333	Nil	14,583	Nil	Nil	Nil	72,917
Janet Blas, Non-executive Director ⁵	2022	58,333	Nil	11,667	Nil	Nil	Nil	70,000
Stephanie Anderson, Non-executive Director ⁶	2022	58,333	Nil	14,583	Nil	Nil	Nil	72,917
Keith Liddell, Former Non-executive Director ⁷	2022	81,250	Nil	5,833	Nil	Nil	Nil	87,083
	2021	55,000	Nil	1,375	Nil	Nil	Nil	56,375

Notes:

¹Mr. Clarke does not receive any compensation for his position as a director.

²Dr. Mondli was appointed as a director on 9 June 2021.

³Mr. Nchocho was appointed as a director on 1 June 2022.

⁴Prof. Solomon was appointed as a director on 1 June 2022.

⁵Ms. Blas was appointed as a director on 1 June 2022.

⁶Ms. Anderson was appointed as a director on 1 June 2022.

⁷Mr. Liddell resigned as a director on 25 July 2023.

Stock Options and Other Compensation Securities

The following table sets forth information with respect to the Units granted under the 2021 Plan or other rights to acquire securities of the Company to NEOs and directors during the year ended 31 December 2022.

Name and Principal Position	Type of compensation security	Number of securities issued	Number of underlying securities and percentage of class ¹	Date of issue or grant	Expiry date	Grant price
Erich Clarke Chief Executive Officer, Director	Units	537,630	Nil	1 January 2022	1 January 2025	ZAR8.68
Elmarie Maritz Chief Financial Officer	Units	255,079	Nil	1 January 2022	1 January 2025	ZAR8.68
Casper Badenhorst Chief Operating Officer	Units	350,738	Nil	1 January 2022	1 January 2025	ZAR8.68
Arne Frandsen Non-executive Director	Units	345,622	Nil	1 June 2022	1 June 2025	ZAR8.68
Raphael Vermeir Non-executive Director	Units	172,811	Nil	1 June 2022	1 June 2025	ZAR8.68
Lumkile Mondli Non-executive Director	Units	172,811	Nil	1 June 2022	1 June 2025	ZAR8.68
Tshokolo Petrus Nchocho Non-executive Director	Units	172,811	Nil	1 June 2022	1 June 2025	ZAR8.68
Michael Solomon Non-executive Director	Units	172,811	Nil	1 June 2022	1 June 2025	ZAR8.68
Janet Blas Non-executive Director	Units	172,811	Nil	1 June 2022	1 June 2025	ZAR8.68
Stephanie Anderson Non-executive Director	Units	172,811	Nil	1 June 2022	1 June 2025	ZAR8.68
Keith Liddell Former non-executive Director	Units	172,811	Nil	1 June 2022	1 June 2025	ZAR8.68

Notes:

¹ Pursuant to the terms of the 2021 Plan, the Units are cash settled only.

Exercise of Options and Compensation Securities by Directors and NEOs

The following table sets out all compensation securities that vested during the year ended 31 December 2022. All Units were settled in cash in accordance with the terms of the 2021 Plan.

Name and Principal Position	Type of compensation security ¹	Number of securities exercised ²	Grant price per security (\$)	Date of exercise/vesting	Closing price per security on date of exercise (\$)	Difference between exercise price and closing price on date of exercise (\$)	Total value on exercise date (\$) ³
Erich Clarke Chief Executive Officer, Director	Units	691,244 ⁴	ZAR8.68	20 September 2022	N/A	N/A	339,031
Elmarie Maritz Chief Financial Officer	Units	252,016 ⁵	ZAR8.68	20 September 2022	N/A	N/A	123,605

Name and Principal Position	Type of compensation security ¹	Number of securities exercised ²	Grant price per security (\$)	Date of exercise/vesting	Closing price per security on date of exercise (\$)	Difference between exercise price and closing price on date of exercise (\$)	Total value on exercise date (\$) ³
Casper Badenhorst Chief Operating Officer	Units	324,021 ⁶	ZAR8.68	20 September 2022	N/A	N/A	158,921

Notes:

¹ Pursuant to the terms of the 2021 Plan, the Units are cash settled only.

² The Units were originally granted on 1 July 2021 and were designated as Milestone Units under the 2021 Plan. The Milestone Condition that was achieved in 2022 was the closing of the Company's stream agreements entered into with companies managed by Orion Resource Partners. Subsequent to the achievement of the Milestone Condition, the Company's Remuneration Committee met on 20 September 2022 to approve the vesting schedule for the Milestone Units, with one-third of the Milestone Units vesting on 20 September 2022, one-third vesting on 20 September 2023 and the final third vesting on 20 September 2024.

³ The value of the Units has been converted to US dollars based on the ZAR:USD exchange rate of 17.6975:1 on 20 September 2022, published by the US Federal Reserve.

⁴ Mr. Clarke was awarded 2,073,733 Milestone Units, with 691,244 representing the Milestone Units that vested in 2022.

⁵ Ms. Maritz was awarded 756,048 Milestone Units, with 252,016 representing the Milestone Units that vested in 2022.

⁶ Mr. Badenhorst was awarded 972,062 Milestone Units, with 324,021 representing the Milestone Units that vested in 2022.

External Management Companies

The Company has not entered into any agreement with any external management company that employs or retains one or more of the NEOs or directors and has not entered into any understanding, arrangement or agreement with any external management company to provide executive management services to the Company, directly or indirectly, in respect of which any compensation was paid by the Company.

Termination and Change of Control Benefits for NEOs

The employment agreements that the Company has entered into with its NEOs may require the Company to make certain types of payments and provide certain types of benefits to the NEOs upon termination of employment of a NEO.

Employment Agreement of Mr. Clarke

Pursuant to an executive contract of employment (the "**Clarke Employment Agreement**") between the Company and Erich Clarke effective 1 June 2022, Mr. Clarke shall hold the position of Chief Executive Officer of the Company until he reaches 65 years of age or until the Clarke Employment Agreement is terminated.

In accordance, with the Clarke Employment Agreement and the employment agreement between Mr. Clarke and Sedibelo Group Services (Proprietary) Limited (the "**Clarke SGS Agreement**") effective 1 June 2022, the termination of employment under the Clarke Employment Agreement will automatically terminate Mr. Clarke's employment under the Clarke SGS Agreement, and vice versa.

Under the terms of the Clarke Employment Agreement, upon a take-over, merger, amalgamation, change of control or transfer or sale of the Company's business (each, an "**Occurrence**"), Mr. Clarke shall be entitled to a guarantee of employment for a period of at least twelve (12) months from the date of the Occurrence, or alternatively and in lieu of such guarantee, to an amount equal to his annual gross remuneration as at the date of the Occurrence.

Mr. Clarke may be terminated by the Company on twelve months' written notice or pay in lieu of notice. Notwithstanding the foregoing, the Company shall be entitled to terminate Mr. Clarke's employment if he is guilty of conduct justifying summary dismissal in accordance with the common law or the Employment Protection (Guernsey) Law 1998 (the "**Employment Act**") and pursuant to the Clarke SGS Agreement for misconduct, poor work performance, incapacity, the Company's operational requirements or in the circumstances otherwise permitted in law.

If a termination or Occurrence had occurred on 31 December 2022, Mr. Clarke would have been entitled to \$709,099. The payment of a bonus will be at the discretion of the Board.

Employment Agreement of Ms. Maritz

Pursuant to an executive contract of employment (the “**Maritz Employment Agreement**”) between the Company and Elmarie Maritz effective 1 June 2022, Ms. Maritz shall hold the position of Chief Financial Officer of the Company until she reaches 65 years of age or until the Maritz Employment Agreement is terminated.

In accordance, with the Maritz Employment Agreement and the employment agreement between Ms. Maritz and Sedibelo Group Services (Proprietary) Limited (the “**Maritz SGS Agreement**”) effective 1 June 2022, the termination of employment under the Maritz Employment Agreement will automatically terminate her employment under the Maritz SGS Agreement, and vice versa.

Under the terms of the Maritz Employment Agreement, upon a take-over, merger, amalgamation, change of control or transfer or sale of the Company’s business (each, an “**Occurrence**”), Ms. Maritz shall be entitled to a guarantee of employment for a period of at least twelve (12) months from the date of the Occurrence, or alternatively and in lieu of such guarantee, to an amount equal to her annual gross remuneration as at the date of the Occurrence.

Under the terms of the Maritz Employment Agreement, Ms. Maritz may be terminated by the Company on six months’ written notice or pay in lieu of notice. Notwithstanding the foregoing, the Company shall be entitled to terminate Ms. Maritz’s employment if (A) pursuant to the Maritz Employment Agreement if she is guilty of conduct justifying summary dismissal in accordance with the common law or the Employment Act; or (B) pursuant to the Maritz SGS Agreement she (i) is guilty of conduct justifying summary dismissal in accordance with the common law or the Labour Relations Act, 1995 (Act 66 of 1995)(the “**SA Employment Act**”); (ii) is guilty of conduct which is likely to bring the Company into disrepute or is convicted of an offence involving dishonesty; (iii) performs her duties and functions unsatisfactorily as determined by a duly constituted enquiry; (iv) suffers a disability that prevents her from performing her duties; (v) is made redundant or retrenched for reasons based on the Company’s operational requirements; and/or (vi) for any other reason justified by law. If a termination had occurred on 31 December 2022, Ms. Maritz would have been entitled to \$149,895. The payment of a bonus will be at the discretion of the Board.

Employment Agreement of Mr. Badenhorst

Pursuant to an executive contract of employment (the “**Badenhorst Employment Agreement**”) between the Company and Casper Hendrik Badenhorst effective 1 June 2022, Mr. Badenhorst shall hold the position of Chief Operating Officer of the Company until he reaches 65 years of age or until the Badenhorst Employment Agreement is terminated.

In accordance, with the Badenhorst Employment Agreement and the employment agreement between Mr. Badenhorst and Sedibelo Group Services (Proprietary) Limited (the “**Badenhorst SGS Agreement**”) effective 1 June 2022, the termination of employment under the Badenhorst Employment Agreement will automatically terminate his employment under the Badenhorst SGS Agreement, and vice versa.

Under the terms of the Badenhorst Employment Agreement, upon a take-over, merger, amalgamation, change of control or transfer or sale of the Company’s business (each, an “**Occurrence**”), Mr. Badenhorst shall be entitled to a guarantee of employment for a period of at least twelve (12) months from the date of the Occurrence, or alternatively and in lieu of such guarantee, to an amount equal to his annual gross remuneration as at the date of the Occurrence.

Mr. Badenhorst may be terminated by the Company on twelve months’ written notice or pay in lieu of notice. Notwithstanding the foregoing, the Company shall be entitled to terminate Mr. Badenhorst employment if (A) pursuant to the Badenhorst Employment Agreement he is guilty of conduct justifying summary dismissal in accordance with the common law or the Employment Act or (B) pursuant to the Badenhorst SGS Agreement (i) he is guilty of conduct justifying summary dismissal in accordance with the common law or the SA Employment Act; (ii) is guilty of conduct which is likely to bring the Company into disrepute or is convicted of an offence involving dishonesty; (iii) performs his duties and functions unsatisfactorily as determined by a duly constituted enquiry; (iv)

suffers a disability that prevents him from performing his duties; (v) is made redundant or retrenched for reasons based on the Company's operational requirements; and/or (vi) for any other reason justified by law.

If a termination or Occurrence had occurred on 31 December 2022, Mr. Badenhorst would have been entitled to \$390,157. The payment of a bonus will be at the discretion of the Board.

Pension Plan Benefits

The Company does not offer any pension plan benefits to its directors or executive officers. All South African based executive officers of the Company are part of the provident fund, held by Alexander Forbes Group Holdings Ltd. 7% of the executive officers' base salary is contributed to the provident fund monthly.

Director Compensation

The compensation of the non-executive directors, which is set out below and was effective as of 1 June 2022, is determined by the Board after receiving a recommendation from the Remuneration Committee. The payment of the directors' fees recognizes the contributions the directors made to the Company as non-executive directors and, where applicable, members of board committees. Directors who are also officers or employees of the Company were not paid any amount as a result of their serving as directors.

• Board Remuneration	\$100,000
• Chairman	\$230,000
• Audit and Risk Committee Chair	\$20,000
• Audit and Risk Committee Member	\$15,000
• Health & Safety Committee Chair	\$15,000
• Health and Safety Committee Member	\$10,000
• Nominations Committee Member	\$10,000
• Remuneration Committee Member	\$10,000
• Social, Ethics and Sustainability Committee Chair	\$15,000
• Social, Ethics and Sustainability Committee Member	\$10,000
• Technical & Projects Committee Chair	\$15,000

Directors are reimbursed for travel and other out of pocket expenses incurred in attending meetings. Directors are also entitled to receive compensation to the extent that they provide services to the Company at rates that would be charged by such directors for such services to arm's length parties. During the financial year of the Company ended 31 December 2022, no such compensation was paid to any director of the Company or any of its subsidiaries.

In accordance with the Company's governing documents and to the extent permitted by the Companies (Guernsey) Law, 2008 (as amended from time to time), the Company has purchased directors' and officers' liability insurance. This provides insurance cover for any claim brought against directors or officers for wrongful acts in connection with their positions. The insurance provided does not extend to claims arising from fraud or dishonesty and it does cover civil or criminal fines or penalties imposed by law.

Description of Cash Settled Incentive Plans

Long-term incentive plan

On 24 March 2021, the Company's board of directors approved a cash-settled long term incentive plan, as amended on 1 June 2022 (the "**2021 Plan**"), pursuant to which the Company has issued awards to certain of its employees and non-executive directors. The 2021 Plan was designed to: (1) compensate eligible employees with long-term awards linked to the success and growth of the Company; (2) incentivize eligible employees to meet the Company's strategic objectives; (3) align the interests of eligible employees and stakeholders; (4) retain skilled employees and (5) compensate non-executive directors with annual, ad hoc, and/or milestone awards. Full-time salaried employees of

the Company and its subsidiaries, including executive directors, as well as non- executive directors, are eligible for the 2021 Plan.

Participants in the 2021 Plan are granted units providing a conditional right to cash payments based on the value of the Ordinary Shares (“Units”). The Units typically vest: (1) on the third anniversary of the award date depending upon the achievement of certain performance conditions relating to the Company’s financial and operating performance (“Performance Conditions”); or (2) pro rata on the occurrence of certain liquidity events, and the first and second anniversaries thereafter (“Milestone Conditions”), in each case, subject to the participant’s continued employment through the date of each vesting event. Participants may also be awarded bonus Units that vest on the third anniversary of the award date, subject only to the participant’s continued employment or service as a director, as the case may be (“Bonus Units”). Vested Units will only be settled by the Company to the extent that cash payments settling the Units do not exceed 10% of the cumulative free cash flow of the Company and its consolidated subsidiaries for the then current financial year.

The Performance Conditions applicable to certain Units (the “Performance Units”) are intended to align the outcome of our long-term incentive awards with shareholders’ interests. The Performance Conditions are listed below:

Condition	% Weighting
Relative total shareholder return.....	30%
Absolute total shareholder return	30%
Operating cash flow/equity.....	30%
Improvement in Broad-Based Black Economic Empowerment	5%
CO2, water usage and tailings dams.....	5%

The number of the Performance Units awarded that will finally vest three years after the award date will range between 0% and 150% depending on the extent to which the Performance Conditions have been met. Only the Company’s employees have been granted Performance Units.

The Milestone Units awarded reflect and reward the closing of strategic transactions, including a capital raise in an amount greater than or equal to US\$100 million, the listing of the Company’s shares by means of an initial public offering or merger with a listed entity and the Company’s merger with an unlisted entity.

The 2021 Plan has no limit on the Units available for issuance.

INDEBTEDNESS OF DIRECTORS AND EXECUTIVE OFFICERS

None of the Company’s current or former directors, officers, or employees or any of their respective associates is indebted to the Company or has been subject of a guarantee, support agreement, letter of credit or similar arrangement or understanding provided by the Company or any of its subsidiaries.

INTEREST OF CERTAIN PERSONS IN MATTERS TO BE ACTED UPON

The Company is not aware of any material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, of any of the following persons in any matter to be acted upon at the Meeting:

- (a) each person who has been a Director or Officer of the Company at any time since the beginning of the Company’s last financial year; and
- (b) each associate or affiliate of the foregoing.

INTEREST OF INFORMED PERSONS IN MATERIAL TRANSACTIONS

Except as disclosed below, management of the Company is not aware of any material interest, direct or indirect, that any director, officer, Member of the Company holding or having control or direction over, directly or indirectly, as beneficial owner, more than 10% of the outstanding Ordinary Shares of the Company or any associate or affiliate of any such persons would have in any material transaction concluded since the beginning of the last financial year of the Company or in any proposed transaction which had or could have a material effect on the Company.

IDC-KTSA Shareholder Loan Agreement

On 31 March 2022, the IDC and Kelltechnology South Africa (RF) Proprietary Limited (“**KTSA**”) entered into a shareholder loan agreement (“**IDC-KTSA Shareholder Loan Agreement**”) in terms of which the IDC agreed to advance to KTSA a shareholder loan in the amount of R407 million. The shareholder loan is non-interest bearing, unsecured, subordinated to all other loans owing by KTSA to third parties and shall only be repayable out of excess cash flow of KTSA (determined after taking into account the future operational requirements of KTSA). KTSA shall be obliged to apply the proceeds of the shareholder loan for the purpose of funding Kellplant Proprietary Limited for, inter alia, the design, engineering, construction, commissioning and operation of the Kell Processing Plant. Disbursement of the IDC shareholder loan is subject to certain customary conditions precedent. As of 30 June 2023, an amount of R57,809,291 million had been advanced by the IDC to KTSA pursuant to the terms of the IDC-KTSA Shareholder Loan Agreement.

IDC Facility Agreement

On March 27, 2023, Pilanesberg Platinum Mines Proprietary Limited, a wholly-owned subsidiary of the Company, as borrower, and the IDC, as lender, entered into an agreement whereby PPMPL was granted a senior secured revolving credit facility for an aggregate amount equal to USD27.992 million (ZAR500 million) for a period of 5 years. The facility is to be used for working capital purposes. Interest is calculated monthly on each advance at the Johannesburg Interbank Average Rate (a) plus a margin of 4%. There are no fixed repayment terms.

The IDC credit facility is subject to the common terms agreement entered into on July 15, 2022, between PPMPL as borrower and Nedbank Limited as the facility agent and lender amongst others (the “**Common Terms Agreement**”). The IDC subscribed to the Common Terms Agreement on March 27, 2023. On March 31, 2023, a drawdown of USD11.230 million (ZAR200 million) was made. As at June 30, 2023, PPMPL has breached certain EBITDA financial covenants under the facility. A request to the IDC for a formal waiver of such breach and for further drawdowns under the facility has been made; absent such waiver, previously drawn down amounts under the facility could become repayable.

ADDITIONAL INFORMATION

Additional financial information is provided in the Financial Statements and the Company’s management’s discussion and analysis (“**MD&A**”) for the financial year ended 31 December 2022 available on SEDAR+ (www.sedarplus.ca). Members may request copies of the Financial Statements and MD&A by contacting Tamara Glasl at tglasl@sedibeloresources.com.

APPROVAL OF INFORMATION CIRCULAR

The contents and the sending of the Information Circular have been approved by the Directors of the Company.

15 August 2023

By order of the Board of Directors,

(signed) "*Arne Højriis Frandsen*"



Arne Højriis Frandsen
Chairman

APPENDIX "A"

CHARTER OF THE AUDIT COMMITTEE OF THE BOARD OF DIRECTORS

**SEDIBELO RESOURCES LIMITED (“SRL”)
AUDIT AND RISK COMMITTEE
TERMS OF REFERENCE**

1. INTRODUCTION AND PURPOSE F THE TERMS OF REFERENCE

The Audit and Risk Committee (“Committee”) is constituted as a statutory committee of SRL. These terms of reference are subject to the Articles of Incorporation of SRL and take into account the provisions of best practices in corporate governance.

It is the Audit and Risk Committee’s principal regulatory duty to:

- (i) assist the Board’s oversight of the integrity of SRL’s financial statements and the group’s internal control environment, SRL’s compliance with legal and regulatory requirements, the qualifications and independence of SRL’s independent registered accounting firm and the performance of SRL’s internal audit function and independent registered accounting firm and
- (ii) to ensure that financial statements are appropriate and comply with IFRS and other relevant legislation and fairly present the financial position of the Company and the results of their operations. The Audit and Risk Committee provides regular reports to the SRL Board for approval, which assumes ultimate responsibility for the functions performed by the Audit and Risk Committee, relating to the safeguarding of assets, accounting systems, information protection and practices and internal control processes.

The Audit and Risk Committee also assists the Board in carrying out its duties and responsibilities of risk management and advises the Board on the effectiveness of the Company’s risk management processes.

2. PURPOSE OF THESE TERMS OF REFERENCE

These terms of reference set out the Committee’s role and responsibilities, as well as the requirements for its composition, meeting procedures, performance evaluation and other matters relevant to the proper functioning of the Committee. The Committee has an independent role with accountability to both the Board and shareholders. For so long as the Committee exists it shall have the powers set out herein.

3. COMPOSITION OF THE COMMITTEE

3.1 Membership

3.1.1 The Committee’s chairperson (“Chairperson”) shall be appointed by the Board and may be removed by the Board at its discretion.

3.1.2 The Committee shall comprise of at least three directors.

3.1.3 The chairperson of the Board is not eligible to be a member or the

Chairperson of the Committee but may attend Committee meetings by invitation.

- 3.1.4 All the members of the Committee, including the Chairperson, shall be independent non-executive directors of the Company. Each Committee member shall satisfy the criteria for independence under applicable laws and regulations, including Rule 10A-3(b)(1) of the U.S. Securities Exchange Act of 1934, as amended (the “Exchange Act”) and the rules of the New York Stock Exchange (the “NYSE”).
- 3.1.5 The Board must fill vacancies on the Committee within 40 (forty) days after the vacancy arises.
- 3.1.6 Each member of the Committee shall be financially literate, have a working familiarity with basic finance and accounting practices and have such other qualifications and experience sufficient to ensure that the Committee as a whole comprises persons with adequate relevant knowledge, skills and experience to equip the Committee to perform its functions and fulfil its statutory obligations. This knowledge and experience includes, but is not limited to, an understanding of financial, sustainability and integrated reporting, internal financial controls, external and internal audit process, corporate law, risk management, sustainability issues, information technology governance and governance processes within the Company.
- 3.1.7 At least one third of the members of the Committee at any particular time must have academic qualifications, or experience, in economics, law, corporate governance, finance, accounting, commerce, industry, public affairs or human resources management. At least one member of the Committee shall have “accounting or related financial management expertise” in accordance with NYSE rules and at least one member of the Committee shall be an “audit committee financial expert” as defined by the Sarbanes-Oxley Act of 2002; it being understood that the “audit committee financial expert” may be the same person as that with “accounting or related financial management expertise.”
- 3.1.8 No member of the Committee may serve on the audit committees of more than three public companies, unless the Board determines and discloses on the Company’s website or annual report on Form 20-F, in fulfilment of the requirements of NYSE rules, that such concurrent service does not impair the member's ability to effectively serve on the Committee.

3.2 Secretary

The Secretary of the Committee shall be SRL’s Company Secretary.

3.3 Chief Financial Officer

The Chief Financial Officer is the member of the Executive Committee

responsible for liaising with the Secretary and the Chairperson on matters relating to the Committee's meetings.

The main duties of the Chief Financial Officer shall include the following:

- 3.3.1 Discussing the draft agendas for the Committee's meetings with the Secretary prior to submission to the Chairperson;
- 3.3.2 As and when necessary, discussing the agenda and the papers for the Committee's meetings with the Chairperson prior to meetings;
- 3.3.3 Ensuring that the Committee meeting papers meet the standard approved format for Board/Committee meeting papers and that the content of the papers is relevant to the strategic mandate of the Committee and generally devoid of unnecessary details;
- 3.3.4 Reviewing draft minutes of meetings prior to circulation to the Committee;
- 3.3.5 Attending the Committee's meetings;
- 3.3.6 Determining the attendees for the meeting in consultation with the Chairperson; and
- 3.3.7 Assisting the Secretary in any follow-up needed to resolve matters arising from the previous meeting(s) of the Committee.

4. DUTIES AND RESPONSIBILITIES OF THE COMMITTEE

The duties and responsibilities of the Committee are set out under Appendix 1.

5. MEETING PROCEDURES

5.1 Quorum and attendance at meetings

- 5.1.1 The quorum for the transaction of business shall be the majority of members being present in person or via telecommunication facilities. Individuals in attendance at the Committee's meetings by invitation may participate in discussions but do not form part of the quorum.
- 5.1.2 If the Chairperson is not present within fifteen (15) minutes of the scheduled time for commencement of a meeting or is unable to attend a meeting, the members present shall nominate a chairperson from among them to chair the meeting.
- 5.1.3 If a member is unable to act for any reason, and there is no quorum for the Committee to deliberate on a matter before it, then the Chairperson may co-opt another independent director of the Board who meets all of the criteria set forth in Sections 3.1.4 and 3.1.6 above as an additional member.

- 5.1.4 Members must be fully prepared for meetings, to provide appropriate and constructive input on matters discussed.
- 5.1.5 Committee members must attend all scheduled meetings of the Committee, including meetings called on an ad hoc basis for special matters, unless prior apology within at least 48 hours of such meeting, with reasons, has been submitted to the Chairperson or the Secretary.
- 5.1.6 The Committee may invite any person it deems appropriate to attend any of its meetings.
- 5.1.7 Every Board member is entitled to attend any Committee meeting as an observer. However, unless that member is also a member of the Committee, the member is not entitled to participate without the consent of the Chairperson. The Committee may also exclude from its meetings any persons it deems appropriate in order to carry out its responsibilities.
- 5.1.8 Suitably qualified persons may be invited to attend Committee meetings or be consulted by the Committee from time to time to render such specialist services as may be necessary to assist the Committee in its deliberations on any particular matter. No attendee who is not a member of the Committee shall have a vote at meetings of the Committee, nor shall he or she form part of the quorum for the meeting.
- 5.1.9 The Chief Executive Officer must attend all scheduled meetings of the Committee to provide significant information and insights on a particular matter.
- 5.1.10 The Chairperson of the Committee shall have the right to exclude from the meeting or from any item on the agenda any executive who, in the opinion of the chairperson has a conflict of interest.

5.2 Frequency of Meetings

- 5.2.1 The Committee shall meet at least six times during the year for the four quarterly meetings plus, two meetings scheduled for the approval of the Company's annual report (the "Annual Report") and the Company's annual report on Form 20-F. Other supplement meetings may be held from time to time as determined by members of the Committee or upon request from the directors, management, the internal or independent auditors or discussions at the Committee meetings. These meetings shall be convened by the Secretary of the Committee on approval by the Chairperson.
- 5.2.2 With the approval of the Chairperson, meetings in addition to those scheduled may be held at the request of the Chief Executive Officer, Chief Financial Officer, Head of Internal Audit, a Committee member or at the instance of the Board of Directors.

5.2.3 The Committee shall meet at least twice a year with the head of internal audit and external auditors without Management being present and shall periodically meet separately with Management.

5.3 Voting

5.3.1 Each member of the Committee has 1 vote on a matter before the Committee and a majority of the votes cast on a resolution is sufficient to approve that resolution.

5.3.2 In the case of a tied vote, the Chairperson may not cast a deciding vote even if the Chairperson did not initially have or cast a vote and the matter being voted on fails.

5.3.3 A round robin resolution of members shall be as valid and effectual as if it had been passed at a meeting of the Committee duly called and constituted, provided that each member has received notice of the matter to be decided upon and that the majority of the members have voted in

favour of the matter. A round robin resolution may be executed in any number of counterparts and will have the same effect as if the signatures on the counterparts were on a single copy of the round robin resolution.

5.4 Agenda and Minutes

5.4.1 The Committee must establish an annual work plan to ensure proper coverage of the duties and responsibilities of the Committee as set out in these terms of reference. Steps should be taken to give priority to matters of a critical nature whilst other matters may be dealt with on a rotation basis as deemed appropriate by the Committee. The agendas of quarterly meetings are to be determined in accordance with the annual plan.

5.4.2 The Secretary of the Committee in consultation with the Chief Financial Officer shall prepare an agenda for each meeting, for approval by the Chairperson. The agenda, together with supporting documentation, must be circulated, at least one week prior to each meeting to the members of the Committee and other invitees.

5.4.3 The minutes shall be circulated to all members of the Committee within two weeks of the date of each meeting and, thereafter, shall be reviewed and approved by the members of the Committee, the Chief Financial Officer and the Chairperson before the next scheduled meeting.

5.4.4 On completion of the minutes, the Secretary will communicate matters arising to the relevant attendees.

5.4.5 The minutes of a meeting will be presented to the external auditors on request.

6. AUTHORITY OF THE COMMITTEE

The Committee acts in accordance with its statutory duties and the delegated authority of the Board, recorded as follows:

- 6.1 To investigate any activity within its terms of reference.
- 6.2 To seek any information, it requires from any employee of the Company.
- 6.3 To access the Company's records, facilities and any other resources necessary to discharge its duties and responsibilities subject to following proper channels.
- 6.4 To have decision-making authority in regard to its statutory duties and be accountable in this respect to both the Board and the shareholders. If differences of opinion arise between the Board and the Committee where the Committee's statutory functions are concerned, the Committee's decision will prevail. On all responsibilities delegated to it by the Board, the Committee makes recommendations for approval by the board, unless indicated otherwise by the Delegation of Authority Policy or these terms of reference.
- 6.5 To obtain, at the Company's expense, any external legal, accounting or other independent professional advice as it considers necessary to assist with the performance of its functions, subject to the Board approved process being followed. In this regard, the Committee shall also have reasonable access to the information, including records, of SRL, and to the Company's property, facilities and other resources, as well as to that or those, as the case may be, of the other entities within the Group, as may be necessary to discharge its duties and responsibilities.
- 6.6 The Committee Chair is required to attend annual general meetings of shareholders and be heard at such meetings on any part of the business of the meeting that concerns the committee's functions, should it be required.
- 6.7 The Committee shall not perform any management functions or assume any management responsibilities.

7. HIRING POLICY FOR INDEPENDENT AUDITOR EMPLOYEES

This charter requires that the Committee set clear policies with respect to hiring partners or employees or former partners or employees of the Company's independent registered public accounting firm (the "accounting firm," as such term is defined in Rule 2-01 of Regulation S-X). Accordingly, the Committee has adopted the Audit and Risk Committee Hiring Policy for Independent Auditor Employees to assist the Committee in fulfilling its responsibilities under the Charter.

8. DELEGATION OF DUTIES AND RESPONSIBILITIES

The Committee may delegate any of its duties or responsibilities, as it deems appropriate, to any of its members or a sub-committee of its members, to such other

persons, including staff of the Finance or Legal departments or any other department, subject to the Committee's direction and supervision; provided that the Committee retains full and exclusive authority over and responsibility for any activities of such other

person or persons; and provided further that the Committee remains directly responsible for the appointment, compensation, retention and oversight of the work of the independent registered public accounting firm.

9. REPORTING BY THE COMMITTEE

9.1 The Chairperson of the Committee shall report, at Board meetings, on any matters of importance.

9.2 The Committee must report to shareholders on how it carried out its functions during a particular year. The Chairperson of the Committee or, in his/her absence, any other member of the Committee, shall be in attendance at Annual General Meetings of shareholders to respond to any questions on the report of the Committee's activities, matters within the scope of the Committee's responsibilities and any other issues that relate to the work of the Committee.

10. PROFESSIONAL EXPENSES OF THE COMMITTEE

10.1 The Company shall pay professional expenses reasonably incurred by the Committee in relation to its duties and responsibilities.

10.2 The Board shall provide the Committee with adequate funding, as determined by the Committee, in order to perform its duties including amounts for payment of fees or compensation to the independent auditors and any outside advisors or consultants retained by the Committee and for payment of ordinary administrative expenses.

11. EVALUATION OF THE COMMITTEE

11.1 The Committee must perform a review and evaluation, at least annually, of the performance of the Committee and its members, including an evaluation of the compliance of the Committee with these terms of reference and present such findings to the Board.

11.2 In addition, the Committee shall review and reassess, at least annually, the adequacy of these terms of reference and recommend any improvements that the Committee considers necessary to the Board, following recommendations to be made by the Secretary of the Committee.

11.3 The Committee may conduct such evaluations and reviews in such manner as it deems appropriate.

11.4 The Board must annually evaluate the Committee's performance in terms of its composition, mandate and effectiveness.

12. ONGOING TRAINING AND INDUCTION

12.1 The members of the Committee shall be provided with appropriate training and briefing on changes in accounting standards and other relevant areas.

12.2 The Committee's members must keep up-to-date with key developments affecting their required skill set and their duties as Committee members.

13. ACCURACY OF INFORMATION

Except to the extent of legal or regulatory provisions to the contrary, Committee members, being non-executive directors, are entitled to rely on the Company's Management in relation to matters within their area of expertise and may assume the accuracy of information provided by such persons, provided that the Committee member is not aware of any reasonable grounds upon which reliance or assumption may be inappropriate.

APPENDIX 1

1. DUTIES AND RESPONSIBILITIES OF THE COMMITTEE

1.1 Statutory Duties

- a) Appoint, re-appoint or dismiss as auditor of the Company, a registered auditor, who in the opinion of the Audit and Risk Committee, is independent of the Company. In addition, the Committee shall disclose in the annual report any rotation of the designated external audit partner and significant changes in the management of the organisation during the external audit firm's tenure which may mitigate the attendant risk of familiarity between the external auditor and management;
- b) Determine the fees to be paid to the auditor and the auditor's terms of engagement;
- c) Ensure that the appointment of the auditor complies with the provisions of the Companies Act and any other legislation relating to the appointment of auditors;
- d) Determine the nature and extent of any non-audit services that the auditor may provide to the Company, or that the auditor must not provide to the Company, or a related Company;
- e) Pre-approve any proposed agreement with the auditor for the provision of non-audit services to the Company;
- f) Prepare a report, to be included in the annual financial statements for that financial year:
 - i) describing how the Audit and Risk Committee carried out its functions;
 - ii) stating whether the Audit and Risk Committee is satisfied that the auditor was independent of the Company. This statement shall specifically address:
 - the policy/controls and nature and extent of non-audit services rendered;
 - tenure of external audit firm, in the event of the audit firm having been involved in the merger or acquisition, including the tenure of the predecessor firm;
 - rotation of designated external audit partner; and
 - significant changes in the management of the organisation during external audit firm's tenure; and

- iii) commenting in any way the Committee deems fit their consideration of the appropriateness of the financial statements, the accounting practices and the internal financial control of the Company;
- g) Receive and deal appropriately with any concerns or complaints, whether from within or outside the Company, or on its initiative relating to:
 - i) the accounting practices and internal audit of the Company;
 - ii) the content or auditing of the Company's financial statements;
 - iii) the internal financial controls of the Company; or
 - iv) any related matter;
- h) Make submissions to the Board on any matter concerning the Company's accounting policies, financial controls, dividend declarations, Group tax policy, records and reporting; and
- i) Perform such other oversight functions as may be determined by the Board.

1.2 Duties relating to External Auditors

- a) Discuss with the external auditors the overall scope and plans for their audits and other financial reviews, as well as matters required to be discussed by the applicable auditing standards adopted by the PCAOB and approved by the U.S. Securities and Exchange Commission (the "SEC") from time to time, including any critical audit matters.
- b) Annually assess the qualifications, expertise, performance, independence and resources of the external audit firm, review the effectiveness of the external audit process and the responsiveness of management to the audit findings and present its conclusions to the full Board. In conducting such assessment, the Committee should:
 - i) annually receive and review a report from the external auditors on their own internal quality process, any material issues raised by their most recent internal quality-control or peer review of the firm or by any inquiry or investigation by governmental or professional authorities in the preceding five year, any steps taken to address such issues and all relationships between the external audit firm and the Company; and
 - ii) review and evaluate the designated external audit partner, confirm and evaluate the rotation of designated external audit partners and consider

whether there should also be a regular rotation of the external auditors themselves;

- c) Annually consider the suitability, after assessing the information provided by the audit firm in terms of paragraph 22.15(h) of the JSE Listings Requirements, for appointment of the audit firm and the designated individual partner.
- d) Review letters of management representations requested by the external auditors in relation to the financial statements in the annual and interim reports, annual report on Form 20-F and other public documents;
- e) Ensure that there is a process for the Committee to be informed of any Reportable Irregularities (detailed in the Auditing Profession Act, 2005) identified and reported by the external auditor;
- f) Review other material communications between management and the external auditor(s), including the schedule of unadjusted audit differences;
- g) Investigate, when applicable, the issues leading to the resignation of the external auditor and decide whether any action is required;
- h) Review with the external auditor(s) any problems or difficulties relating to their work and management's responses;
- i) Ensure that the assurance services provided by the external auditor support the integrity of the external reports that will be issued by the Company;
- j) Review and discuss with management and the external auditors prior to public dissemination the Company's annual audited financial statements and quarterly financial statements or other financial results, including the Company's specific disclosures under "Operating and Financial Review and Prospects" in the Company's annual report on Form 20-F;
- k) Review with the external auditors (i) any audit problems or difficulties encountered by such firm in the course of the review or audit work, including any restrictions on the scope of its activities or on access to requested information, and any significant disagreements with management and (ii) management's responses to such matters. Without excluding other possibilities, the Committee may wish to review with the independent registered public accounting firm (i) any accounting adjustments that were noted or proposed by such firm but were "passed" (as immaterial or otherwise), (ii) any communications between the audit team and the independent registered public accounting firm's national office respecting auditing or accounting issues

presented by the engagement and (iii) any “management” or “internal control” letter issued, or proposed to be issued, by the independent registered public accounting firm to the Company.

1.3 Duties relating to Internal Audit

- a) Approve the appointment and removal of the Group’s Head of Internal Audit;
- b) Monitor and review the performance and effectiveness of the Group’s internal audit function in the context of its overall risk management system;
- c) Review and approve the annual internal audit plan;
- d) Annually review and recommend the internal audit charter to the board for approval;
- e) Review and confirm the independence of the internal audit function on an annual basis;
- f) Consider the major findings and recommendations of any internal audit and forensic investigations and management’s response thereto and monitor implementation of remedial measures to address adverse findings;
- g) Ensure that the internal audit function is subject to an independent quality review, at least once every five years;
- h) Ensure the internal audit process has sufficient skills to address the complexity and risk faced by the Company;
- i) Ensure internal audit is supplemented by specialist services such as those of fraud examiners, safety process assessors and statutory actuaries;
- j) Ensure that the internal audit function has appropriate standing in the Company and is adequately resourced at all times to deliver on its mandate; and
- k) Ensure that the Head of Internal Audit has unrestricted access to all levels of management, the Chairperson of the Committee and, where necessary, the Chairperson of the Board of Directors.

1.4 Duties relating to Combined Assurance

- a) Ensure that a combined assurance model is applied to provide a coordinated approach to all assurance activities,
- b) Overseeing the effectiveness of assurance services and functions in achieving the following objectives:
 - i) Enabling an effective internal control environment;

- ii) Supporting the integrity of information used for internal decision making by management, the governing body and its committees;
 - iii) Supporting the integrity of external reports.
- c) Review the process and results of the Combined Assurance Review System to ensure that significant risks facing the Company are addressed and that the model is sufficiently robust for reliance to be placed on the statements made by the Company regarding the external reports.

1.5 Duties relating to the finance function

- a) Review the expertise, resources and experience of the Company's finance function, and disclose the results of the review in the integrated report;
- b) Consider and satisfy itself annually of the suitability of the expertise and experience of the Chief Financial Officer and report the outcome in the integrated report as required by the JSE Listings Requirements.

1.6 Duties relating to Integrated Reporting

The Committee oversees the integrated reporting every year, and in particular the Committee must:

- a) Have regard to all factors and risks that may impact on the integrity of the integrated report, including factors that may predispose management to present a misleading picture, significant judgements and reporting decisions made, monitoring or enforcement actions by a regulatory body, any evidence that brings into question previously published information, forward-looking statements or information;
- b) Evaluate the significant judgements and reporting decisions affecting the integrated report made by management, including changes in accounting policies, decisions requiring a major element of judgement and the clarity and completeness of the proposed financial and sustainability disclosure;
- c) Require explanations from management on the accounting of significant or unusual transactions and consider the views of the external auditor's in these instances;
- d) Understand how the Board and the external auditor (and any relevant assurance provider) evaluate materiality for integrated reporting purposes;
- e) Recommend the integrated report for approval by the Board;
- f) Review whether the content of the summarised information provides a balanced view;
- g) Engage the external auditors to provide assurance on the summarised financial

information;

- h) Oversee the sustainability issues in the integrated report;
- i) Draw from the Social, Ethics & Sustainability Committee required information in terms of sustainable development for the Integrated Report;
- j) Review the disclosure of sustainability issues in the integrated report to ensure that it is reliable and does not conflict with the financial information;
- k) Recommend to the Board whether or not to engage an external assurance provider to provide assurance on the material sustainability elements of the sustainability part of the integrated report;
- l) Review forward-looking statements of financial or sustainability information to ensure that the information provides a proper appreciation of the key drivers that will enable the Company to achieve these forward-looking results; and
- m) Consider any evidence that comes to its attention that brings into question any previously published financial or sustainability information, including complaints about this information. Where necessary, the Committee should take steps to recommend that the Company publicly correct the previous published financials or sustainability information if it is materially incorrect.

1.7 Duties relating to Internal Control

- a) Review the effectiveness of the Company's system of internal control, including internal financial control, business process control and business risk management at the end of the Company's most recent fiscal year;
- b) Review the effectiveness of management's framework and processes used by management to evaluate the Company's internal control over financial reporting, including the estimation of ore reserves and mineral resources;
- c) Review and discuss with management and the external auditors any major issues arising as to the adequacy and effectiveness of the Company's internal controls, any actions taken in light of material control deficiencies and the adequacy of disclosures about changes in internal control over financial reporting
- d) Review the annual statements on internal control and internal control over financial reporting and make a recommendation to the Board;
- e) Review management's evaluation of any change in the Company's internal control over financial reporting that occurred during a fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting;
- f) Review the operational effectiveness of the policies and procedures for preventing or detecting fraud;

- g) Review the process followed for sign-off of the certificates on internal control required by the SEC in terms of the Sarbanes-Oxley Act of 2002 and report to the Board any issues of significance; and
- h) Approve the control report required by the SEC to be included in the Company's 20-F submission.

1.8 Duties relating to Risk Management

a) General Duties

- i) Approving the integrated assurance plan and activities;
- ii) Recommending the risk management policy and framework including risk appetite and tolerances to the Board for approval;
- iii) Recommending the risk management implementation plan for approval by the Board;
- iv) Reviewing the effectiveness of the risk management arrangement;
- v) Guiding the preparation of an optimized integrated assurance plan and activities and recommend approval to the Audit and Risk Committee;
- vi) Monitoring execution of the integrated assurance plan; and
- vii) Assessing and monitoring the adequacy of the system of internal control.

b) Risk Identification.

- i) Ensuring that key risks, financial and non-financial, are identified and recorded through the risk management process;
- ii) Considering emerging issues, its significance to SRL and associated developments;
- iii) Reviewing reports on incidents, losses and claims;
- iv) Reviewing the strategic risk register and the material risks as profiled by management and applying its own mind to the completeness thereof and making suggestions of additional risks to be considered; and
- v) Ensure that probability of identified risks materializing at the same time or shortly following each other are identified and recorded.

c) Risk Mitigation

- i) Reviewing the adequacy of the implemented internal control's structure to mitigate the material risks, both financial and non-financial;

- ii) Evaluating the improvement actions designed by management for the enhancement of the internal control process;
 - iii) Considering the effectiveness of management's responses to mitigate the threats posed by the identified risks; and
 - iv) Monitoring residual risk levels against the approved appetite and tolerance thresholds.
- d) Risk Reporting

Reporting critical information to the Board. This includes *inter alia*:

- i) Its opinion regarding the adequacy of the internal control structure, taking the reports from the integrated assurance providers into account;
- ii) Recommending assurance and stakeholder disclosures;
- iii) The results of the independent risk management effectiveness review;
- iv) The material risks facing SRL, which include the strategic risks, the material risks per division and function as well as potentially material emerging issues;
- v) Remedial actions taken and its effectiveness to maintain exposure levels within acceptable appetite and tolerance thresholds; and
- vi) Consolidated and material incident and associated losses, together with analyses of causes.

1.9 Additional duties as required by the JSE Listings Requirements

- a) To assess the auditor's competence and independence, the Committee shall notwithstanding its duties pursuant to Section 94 of the Companies Act, the U.S. federal securities laws and the rules of the NYSE, in compliance with the JSE Listings Requirements:
 - i) consider, on an annual basis, and satisfy itself of the appropriateness of the expertise and experience of the financial director;
 - ii) ensure that the issuer has established appropriate financial reporting procedures and that those procedures are operating, which should include consideration of all entities included in the consolidated group IFRS financial statements, to ensure that it has access to all the financial information of the issuer to allow the issuer to effectively prepare and report on the financial statements of the issuer;
 - iii) request from the audit firm (and if necessary consult with the audit firm on) the information detailed in paragraph 22.15(h) of the JSE Listings Requirements in order to effect an assessment of the suitability for appointment of the current (or

a prospective) audit firm and designated individual partner both when they are appointed for the first time and thereafter annually for every re-appointment; and

iv) notwithstanding the provisions of Section 90(6) of the Companies Act, ensure that the appointment of the auditor is presented and included as a resolution at the annual general meeting of the issuer pursuant to Section 61(8) of the Companies Act

b) The Committee shall present the conclusion of its review with respect to the independent auditors to the Board for its information at least annually. The issuer must confirm, by reporting to shareholders in its Annual Report, that the audit committee has executed the responsibilities set out in a) above.

1.10 Additional duties as required by the U.S. federal securities laws or the rules of the NYSE

a) Earnings Releases: Review and discuss with management and the external auditors the Company's earnings press releases (paying particular attention to the use of any "pro forma" or "adjusted" non-IFRS information and measures), as well as financial information and earnings guidance provided to analysts and rating agencies. The Committee's discussion in this regard may be general in nature (i.e., discussion of the types of information to be disclosed and the type of presentation to be made) and need not take place in advance of each earnings release or each instance in which the Company may provide earnings guidance.

b) Prohibited Services: The Committee shall ensure that the independent auditor does not perform any services that would impair the independence of the independent auditor based on applicable rules established by the SEC, the Public Company Accounting Oversight Board (the "PCAOB"), and any other applicable regulatory authorities and standard setting bodies.

c) Other Audit and Audit-Related Services: The Committee will review and pre-approve a detailed list of all other audit and audit-related services to be provided by the independent auditor on an annual basis or more frequently, as requested. Such services generally include services performed under the audit and attestation standards established by the PCAOB and any other applicable regulatory authorities or standard setting bodies.

d) Non-Audit Services: The Committee will review and pre-approve all permitted tax and other non-audit services on an annual basis or more frequently, as requested. Additionally, in accordance with PCAOB Rule 3524, *Audit Committee Pre-Approval of Certain Tax Services*, the independent auditor will provide to the Committee a description, in writing, of tax engagements, the related fee structures and, if applicable, other required information or documents relating to the tax services, and the independent auditor will discuss with the Committee the potential effects of the tax services on the independence of the independent auditor.

- e) New Engagements: The Committee will consider pre-approval of each proposed engagement to provide services not previously included on the approved list of permitted services (the "List") and fees in excess of amounts previously pre-approved and make a determination thereon. The Committee chairman or another member designated by the Committee may approve these services and related fees and expenses on behalf of the Committee, provided that such approval is reported to the full Committee at its next regularly scheduled meeting.
- f) Principles of Pre-Approval: The Committee does not delegate its responsibility to pre-approve any service performed by the independent auditor to management. All pre-approvals of the Committee shall be detailed as to the particular services to be provided.
- g) Term of Pre-Approval: The term of any pre-approval is 12 months from the date of pre-approval or until the next annual audit engagement is pre-approved, whichever is later, unless the Committee specifically provides for a different period. The Committee shall be periodically informed in accordance with this Policy about the services undertaken following their pre-approval by the Committee.
- h) Approvals of audit, other audit, audit-related and permitted non-audit services:
 - i) In December of each year or any month deemed appropriate, Company management and the independent auditor shall jointly submit to the Committee the List of the particular audit, other audit, audit-related and permitted non-audit services that the independent auditor may be engaged to perform in the following year and those services that the independent auditor is expressly prohibited from providing.
 - ii) The List will be categorized by the types of audit, other audit, audit-related and permitted non-audit services and will be detailed as to each particular service to be provided.
 - iii) The Committee will review the List with Company management and with the independent auditor.
 - iv) The Committee will approve or reject each service within each specific category.
 - v) The List will be revised as approved by the Committee and distributed by Company management and the independent auditor to their respective personnel, as necessary or appropriate.

1.11 Duties relating to Risk Management

- a) Assist the Board in carrying out its duties and responsibilities in respect of risk management and advise the Board on the effectiveness of the risk management processes;
- a) Consider the risk implications of Board decisions;

- b) Review and discuss, at least annually, the risk management policies, standards and plans, and ensure that the policies and standards are widely distributed across the Company, for recommendation to the board for approval;
- c) Consider, at least annually, the levels of risk appetite and tolerance and recommend the risk appetite and tolerance levels to the Board;
- d) Monitor the risk management process and ensure that the risks are within the risk tolerance and appetite levels;
- e) Advise the Board on Company risk management maturity;
- f) Ensure that the risk management function is adequately resourced; and
- g) Review at least annually and ensure the continuous monitoring of the effectiveness and implementation of the risk management plans.

1.12 Duties relating to IT Governance

- a) Assist the Board to oversee the development and implementation of an IT governance charter and policies that are integrated with the business strategy process and which sustain and enhance the Company's strategic objectives, thereby improving the Company's performance and sustainability;
- b) Oversee the implementation of IT processes and governance mechanisms, IT frameworks, policies, procedures and standards, ensuring IT governance alignment with corporate governance;
- c) Review the information security strategy (including information security, information management and information privacy) and management's implementation of the strategy;
- d) Ensure that there are processes in place to enable complete, timely, relevant, accurate and accessible IT reporting, firstly from management to the Board, and secondly by the Board in the integrated report.

1.13 Duties relating to Compliance, Whistle Blowing and Fraud

- a) Approve the development and implementation of a Group Ethics and Regulatory Compliance Programme;
- b) Review the effectiveness of the Group's ethics and regulatory compliance programme, including:
 - i) Standards of business conduct as embodied in the Code of Business Principles and Ethics and related business integrity, anti-bribery and anti-corruption policies and standards; and
 - ii) Management's assessment of material compliance risks, mitigation strategies

to address them and ongoing monitoring;

- c) Establish and review systems, including the whistle blowing programme, that enable employees and other stakeholders to raise concerns on a confidential, anonymous basis about possible improprieties, including questionable accounting or audit matters, fraud by employees;
- d) Establish procedures for the receipt, retention and treatment of complaints regarding accounting, internal controls or auditing matters;
- e) Review how such matters are handled, including reviewing management reports on allegations/investigations of fraud, bribery and other serious wrongdoing;
- f) Review reports on the Group's compliance with material compliance obligations, including laws and regulations and monitor reporting of fraud, bribery and improper acts;
- g) Evaluate the effectiveness of the processes and reporting systems put in place by management to deal with inappropriate business conduct and integrity;
- h) Review violations of the Companies code of ethics and assess remedial action taken by management in that regard;
- i) Provide recommendations on any potential conflict of interest or questionable situations of a material nature;
- j) Review compliance with the requirements of the Articles of Incorporation;
- k) Review with management, and any internal or external counsel as the Committee considers appropriate, any legal matters (including the status of pending litigation) that may have a material impact, financial and reputational, on the Company and any material reports or inquiries from regulatory or governmental agencies;
- l) Review any communications with, and submissions to, the Securities and SEC and JSE.

1.14 Delegated duties and responsibilities in terms of the Group Delegation of Authority Policy

In addition to the duties and responsibilities outlined in these terms of reference, the Board has delegated certain duties and responsibilities to the Committee per the Company's Delegation of Authority Policy. These are summarised below:

1.14.1 Approval by Committee

Accounting Policies and Practice: adoption of any significant change or

departure;

1.14.2 Recommendation to the Board for Approval

- a) Directors' and officers' liability insurance;
- b) Borrowing – approval levels as detailed under the Delegation of Authority;
- c) Capital Funding: approval of terms and conditions of rights and capital issues or issues of convertible stock including shares or stock issued for acquisitions;
- d) Solvency and liquidity test and declaration of dividends;
- e) Financial assistance to group companies in terms of the Companies Act No. 71 of 2008, including quarterly and annual financial statements;
- f) Appointment and removal of a public officer;
- g) Representation: grant of general signing authorities;
- h) Form 20-F.
- i) Delegation of Authority Policy; and
- j) Internal Audit Charter.

1.14.3 Recommendation to Shareholders

- a) Changes to the Company's capital structure or its status as a public Company;
- b) Election of directors;
- c) Re-election of directors;
- d) Appointment of Audit and Risk Committee members;
- e) Appointment of external auditor.